Premier Market of the Nagoya Stock Exchange Prime Market of the Tokyo Stock Exchange Securities Code: 6134

#### Fiscal Year Ending March 2022 Financial Results Explanatory Materials

May 2022



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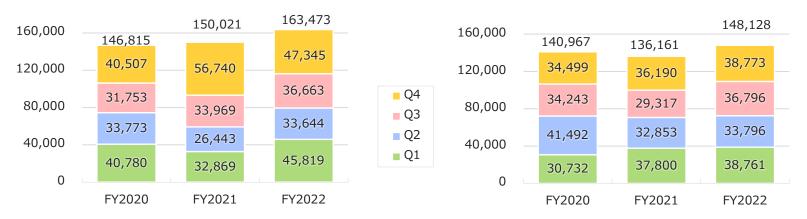
#### FY2022 Results

Although there were shortages of parts and materials, and distribution delays, buoyed by firm demand, orders, net sales, and profits all reached record highs.

|  |         |         |                                       | (Millions of yen) |  |
|--|---------|---------|---------------------------------------|-------------------|--|
|  | FY2021  | FY2022  | Compared to the same period last year |                   |  |
|  | results | results | Amount                                | Ratio             |  |
| Orders                                     | 150,021 | 163,473 | +13,451                               | +9.0%             |  |
| Net sales                                  | 136,161 | 148,128 | +11,966                               | +8.8%             |  |
| Operating profit                           | 21,904  | 28,472  | +6,568                                | +30.0%            |  |
| Ordinary profit                            | 23,224  | 29,943  | +6,718                                | +28.9%            |  |
| Profit attributable to<br>owners of parent | 17,167  | 21,188  | +4,020                                | +23.4%            |  |









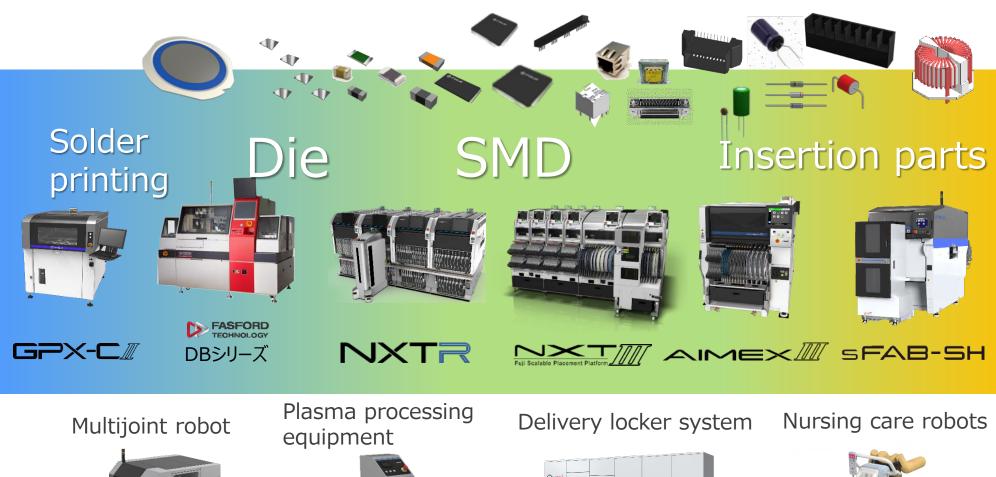
# Operating Income Increase/Decrease Analysis

 The operating profit increased 6,460 million yen year over year, mainly because of improvements in selling prices.

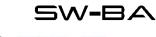




# **Robotic Solutions Division**

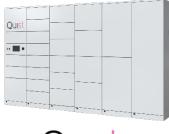






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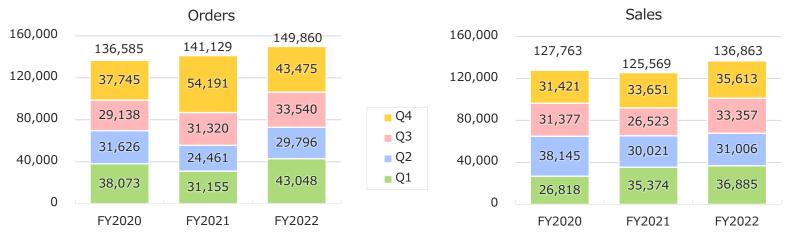
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# **Robotic Solutions Division Results**

- Along with firm capital investment in areas such as telecommunication and server sectors, the automotive sector was a driver of sales in the European and North American markets.
- © Favorable growth continued also in investment of equipment for manufacturing electronic components.

| FY2021           |         | FY2022  | Compared to the same period last year |        |  |
|------------------|---------|---------|---------------------------------------|--------|--|
|                  | results | results | Amount                                | Ratio  |  |
| Orders           | 141,129 | 149,860 | +8,731                                | +6.2%  |  |
| Net sales        | 125,569 | 136,863 | +11,293                               | +9.0%  |  |
| Operating profit | 26,307  | 32,617  | +6,310                                | +24.0% |  |
| Order backlogs   | 44,300  | 57,298  | +12,997                               | +29.3% |  |

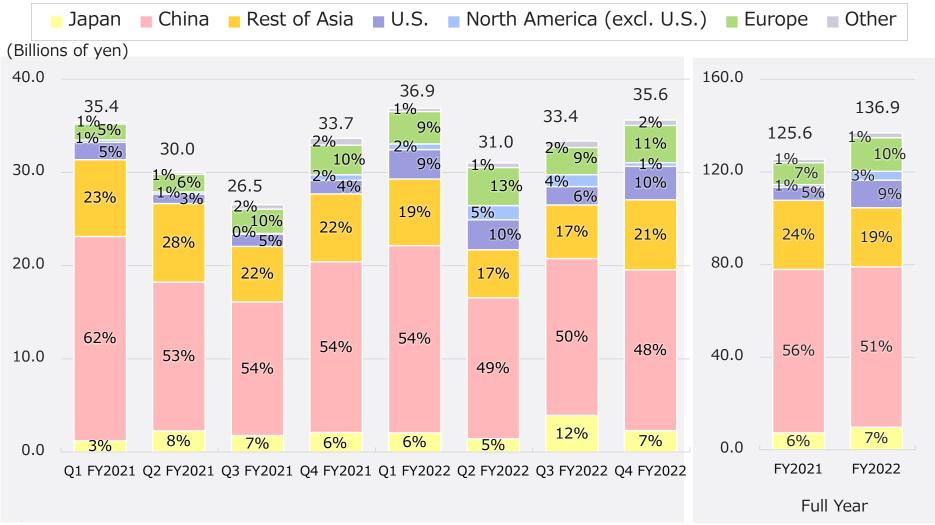
Note: Backlog orders of FUJI MACHINE AISA have been reflected to the order backlogs in the above, corrected retroactively from the full-year results for the fiscal year ending March 31, 2021.





# Robotic Solutions Division Net Sales by Region

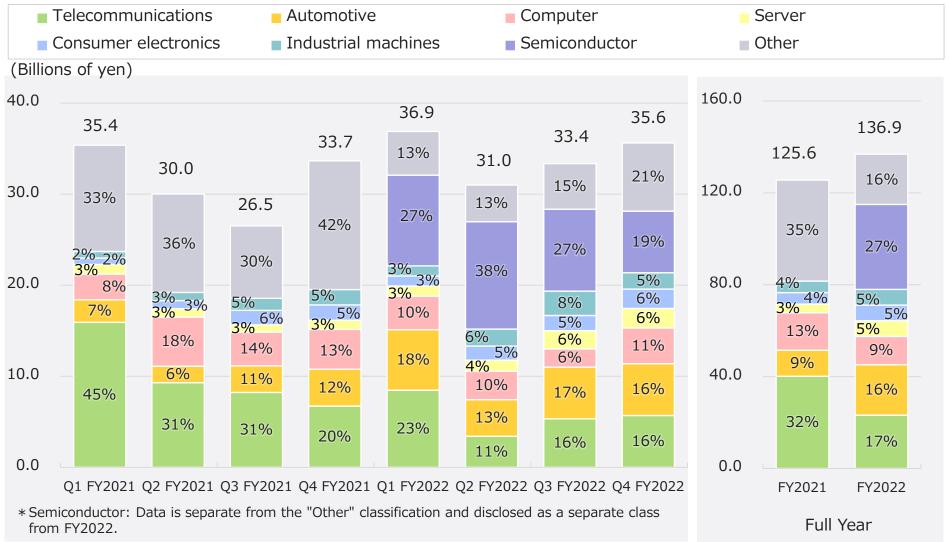
- China: Smartphones and their peripheral devices, and computer-related industries were major drivers of the sales.
- © Europe and North America: Growth seen in capital investment particularly for automotive-related industries.





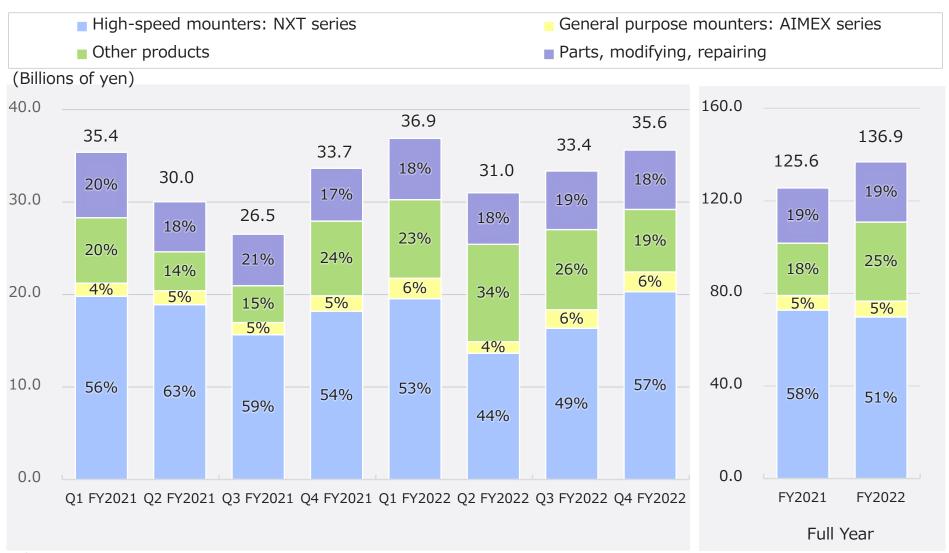
# Robotic Solutions Division Net Sales by Sector

- Semiconductor: Strong sales were seen for semiconductor manufacturing equipment from Fasford Technology Co., Ltd.
- ◎ Automotive: EV-related capital investment was strong for Europe and North America.



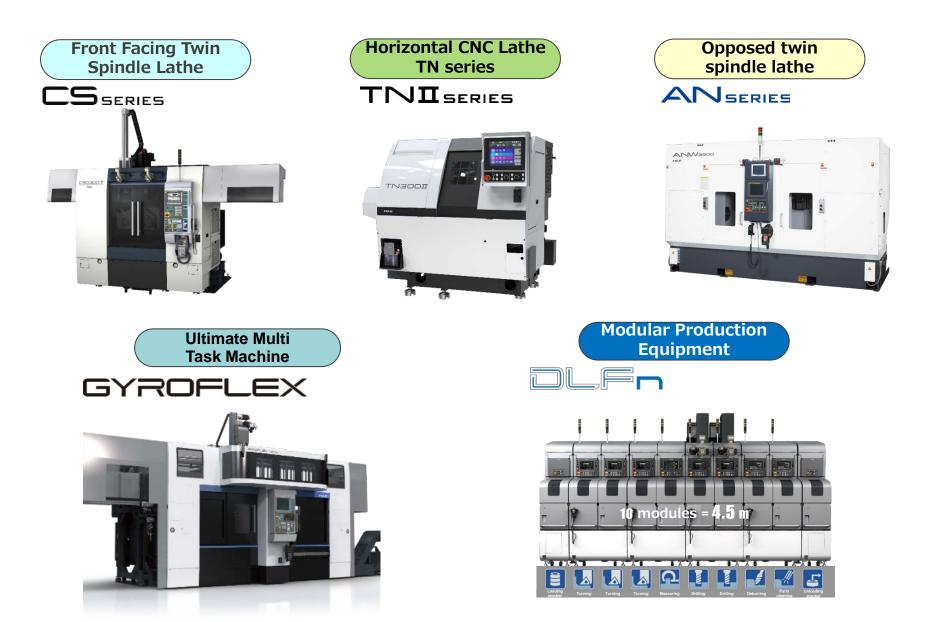


# Robotic Solutions Division Net Sales by Machine Type





#### Machine Tools Division

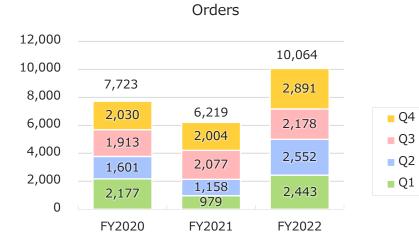


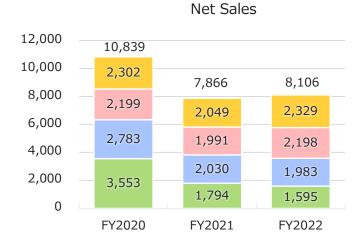


## Machine Tools Division Results

 Signs of improvements started to appear mainly in North American and Chinese markets. The Japanese domestic markets remained soft.

|                  | FY2021  | FY2021 FY2022 |        | Compared to the same period last year |  |  |
|------------------|---------|---------------|--------|---------------------------------------|--|--|
|                  | results | results       | Amount | Ratio                                 |  |  |
| Orders           | 6,219   | 10,064        | +3,845 | +61.8%                                |  |  |
| Net sales        | 7,866   | 8,106         | +239   | +3.0%                                 |  |  |
| Operating profit | ▲1,324  | ▲852          | +472   | -                                     |  |  |
| Order backlogs   | 3,686   | 5,644         | +1,958 | +53.1%                                |  |  |

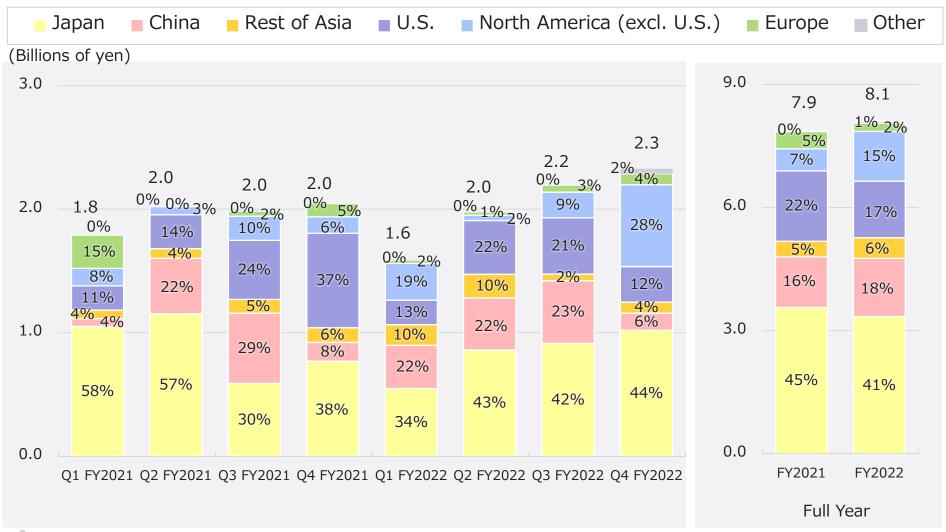






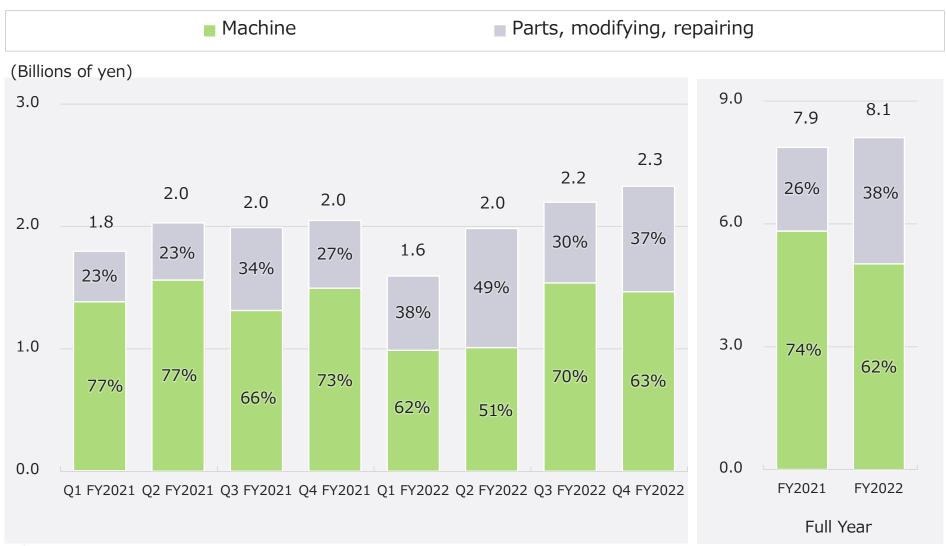
# Machine Tools Division Net Sales by Region

Both in Japan and overseas, capital investment remained cautious in the automotive industry, which
 our main customers belong to.





# Machine Tools Division Net Sales by Machine Type



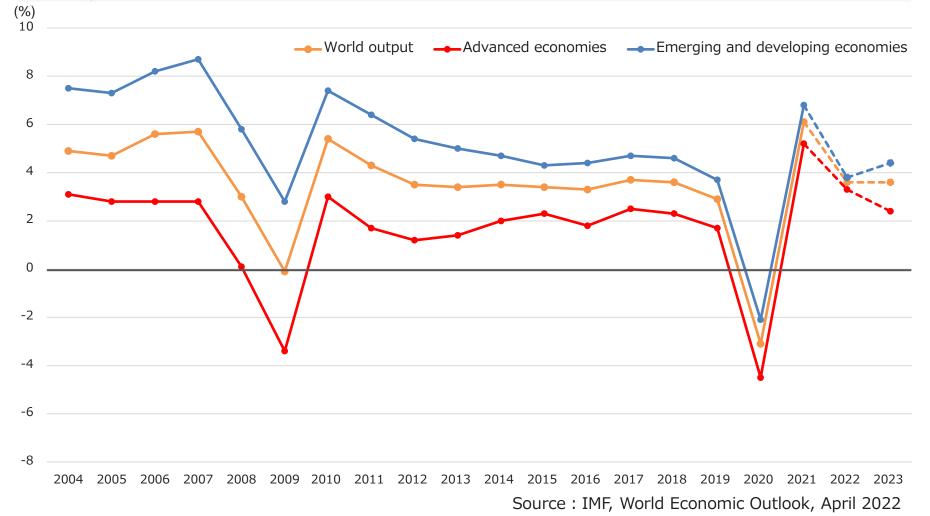


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### Economic Growth Rates

- The growth projection for 2022 has been revised down due to the impact of the situation in Ukraine and COVID-19 countermeasures.
- There are concerns regarding the impact of soaring fuel prices, worsening supply chain problems, and
   rising inflation.





#### **Results Forecasts**

Iargely due to demand in the automotive and semiconductor industries, sales of our products, predominantly pick and place machines, are expected to remain strong. However, higher raw material prices, energy prices, and logistics costs are expected to push profits down slightly.

|   |         |            | Forecast for FY2023 |                                       |       |  |
|---|---------|------------|---------------------|---------------------------------------|-------|--|
|   | FY2022  | /2022      |                     | Full year                             |       |  |
|   | results | First half |                     | Compared to the same period last year |       |  |
|   |         |            |                     | Amount                                | Ratio |  |
| Orders                                  | 163,473 | 73,000     | 153,000             | ▲10,473                               | ▲6.4% |  |
| Net sales                               | 148,128 | 80,000     | 157,000             | +8,871                                | +6.0% |  |
| Operating profit                        | 28,472  | 13,500     | 28,500              | +27                                   | +0.1% |  |
| Operating profit<br>ratio               | 19.2%   | 16.9%      | 18.2%               | -                                     | -     |  |
| Ordinary profit                         | 29,943  | 13,600     | 28,700              | ▲1,243                                | ▲4.2% |  |
| Profit attributable to owners of parent | 21,188  | 10,000     | 20,600              | ▲588                                  | ▲2.8% |  |



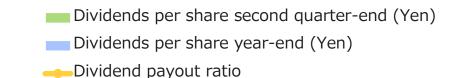
#### Forecast of Orders and Net Sales by Segments

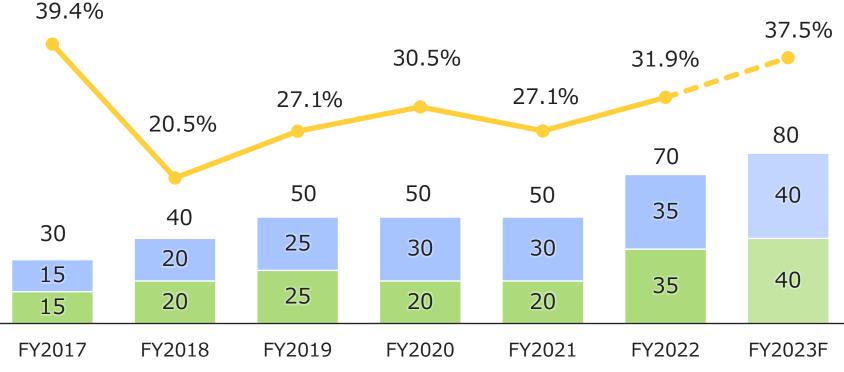
|                      |                   |         |                    | Forecast f | or FY2023                             |        |
|----------------------|-------------------|---------|--------------------|------------|---------------------------------------|--------|
|                      |                   | FY2022  |                    |            | Full year                             |        |
|                      |                   |         | results First half |            | Compared to the same period last year |        |
|                      |                   |         |                    |            | Amount                                | Ratio  |
|                      | Orders            | 149,860 | 64,500             | 135,000    | ▲14,860                               | ▲9.9%  |
| Robotic<br>Solutions | Net sales         | 136,863 | 72,000             | 140,000    | +3,136                                | +2.3%  |
| Solutions            | Order<br>backlogs | 57,298  | 49,798             | 52,298     | ▲5,000                                | ▲8.7%  |
|                      | Orders            | 10,064  | 6,500              | 14,500     | +4,435                                | +44.1% |
| Machine<br>Tools     | Net sales         | 8,106   | 6,000              | 13,500     | +5,393                                | +66.5% |
| 10015                | Order<br>backlogs | 5,644   | 6,144              | 6,644      | +1,000                                | +17.7% |
| Others               | Orders            | 3,547   | 2,000              | 3,500      | ▲47                                   | ▲1.4%  |
|                      | Net sales         | 3,159   | 2,000              | 3,500      | +340                                  | +10.8% |
|                      | Order<br>backlogs | 649     | 649                | 649        | ±0                                    | -      |
| Total                | Orders            | 163,473 | 73,000             | 153,000    | ▲10,473                               | ▲6.4%  |
|                      | Net sales         | 148,128 | 80,000             | 157,000    | +8,871                                | +6.0%  |
|                      | Order<br>backlogs | 63,592  | 56,592             | 59,592     | ▲4,000                                | ▲6.3%  |



# Dividends per Share / Dividend Payout Ratio

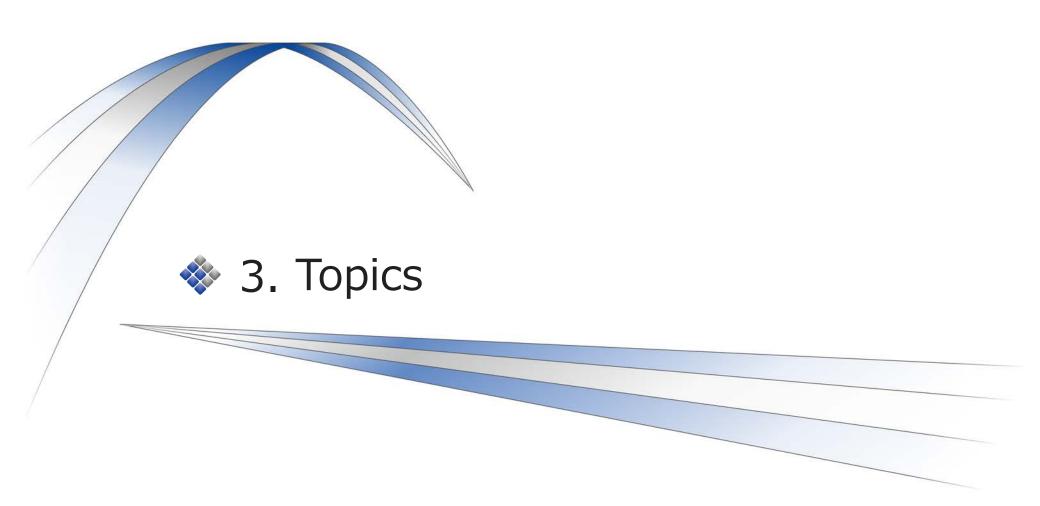
 $\odot\,$  We plan to raise dividends based on a strong performance.





Regular dividend: 40.00 Commemorative dividend: 10.00







## Okazaki Plant: Construction of new factory building





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| Location                      | Okazaki, Aichi, Japan   |
|-------------------------------|---|
| Total cost of<br>construction | Approx. 10,000 million yen  |
| Total floor<br>space          | 32,500 square meters (4 story building)   |
| Schedule                      | November 2022: Starting construction September 2024: Starting operation   |
| Production items              | SMT pick and place machines and peripheral units  |
| Equipment                     | Multijoint robots, automated conveyance<br>robots, automatic warehouses, indoor<br>positioning technology, unified production<br>management systems |

Demand for semiconductors and electronic boards is growing rapidly in all industries, including use in computers, smartphones, data centers, and for the transition to EVs, and continued market growth is expected in the future.

We are planning to increase the production capacity of pick and place machine products at the factory.





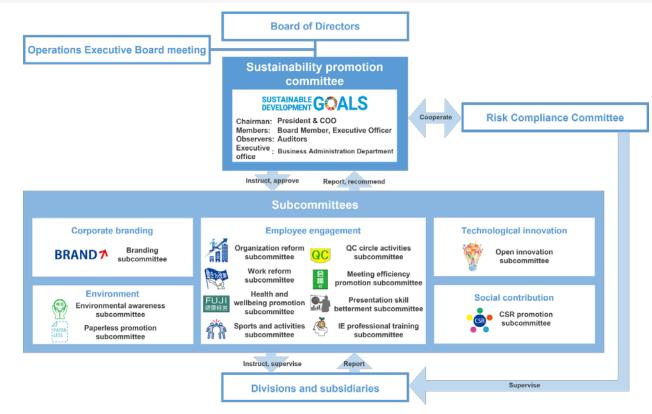
#### Promoting sustainability

The corporate value improvement committee was established in February 2018 with the goal of enhancing the corporate value of the company, aiming to make it a great place to work and to strengthen the brand. In April 2022, the structure was reformed and the name was changed to "Sustainability promotion committee" to promote management based on a sustainability perspective.

The committee discusses and decides on sustainability initiatives such as corporate branding, technological innovation, environmental awareness, social contribution, and employee engagement, and quickly deploys these initiatives to each division and subsidiary.

In addition, in accordance with the revision of the stock market classification, our company has been moved to the Prime Market of the Tokyo Stock Exchange.

We will continue our efforts to further enhance our corporate value to meet the expectations of our stakeholders.





# Disclosure of information in accordance with TCFD



TCFD stands for "Task Force on Climate-related Financial Disclosures" and was established by the Financial Stability Board (FSB) to encourage companies to disclose climate change-related risks and opportunities.

Fuji has been conducting research and analysis in terms of "governance," "strategy," "risk management," and "indicators and targets" for addressing climate change issues and is working toward disclosure of the related information.

# Humanitarian donations and investment in social bonds



Fuji donated 20 million yen to UNHCR (the UN Refugee Agency) to support those impacted by the humanitarian crisis caused by the worsening situation in Ukraine.

The donation was intended for supporting humanitarian efforts to assist those facing difficult situations in Ukraine and its neighboring countries.

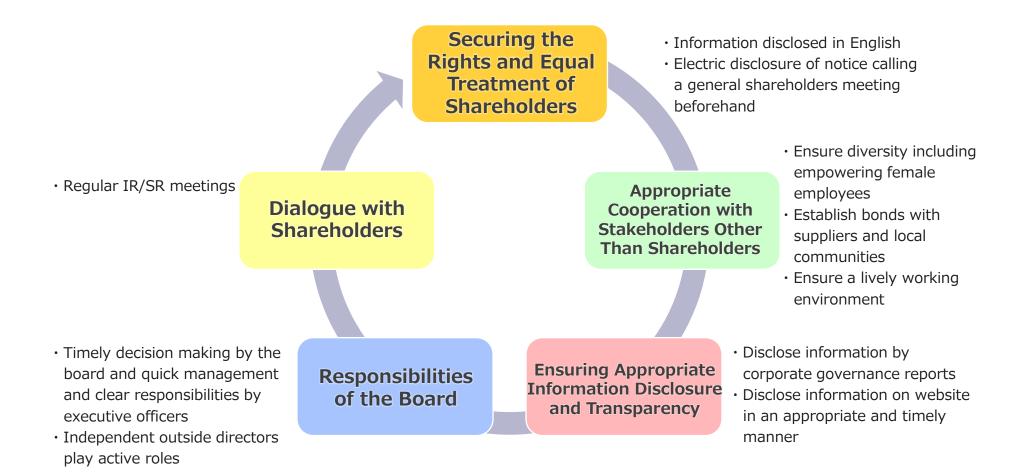
As part of our efforts to contribute to society and the SDGs through asset management, we have also invested in green bonds and social bonds, including investment in the 10th Social Bond (secured by general assets) issued by Central Japan International Airport Co., Ltd.

We will continue to fulfill our responsibility as a corporation that serves the public through activities aimed at the formation of a sustainable society.



#### Corporate Governance Code

Fuji is improving corporate value based on Corporate Governance Code.







#### Important Note about This Document

When we were preparing this material, we were careful to ensure accuracy, but we do not guarantee completeness. We accept no liability whatsoever for problems or damages that may arise as a result of the information in this document.

Performance forecasts and future predictions in this document are the results of estimates based on the information available at the time of the preparation of this document, and therefore include an element of risk and uncertainty. As a result, due to various factors such as changes in the business environment, actual results may differ significantly from the forecasts, outlook, and forward-looking statements mentioned or described.



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