



First Quarter for Fiscal Year Ending March 2026 FUJI CORPORATION Financial Results Explanatory Materials

August 2025

| Premier Market of the Nagoya Stock Exchange, Prime Market of the Tokyo Stock Exchange, Securities Code: 6134

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01 | Financial Summary

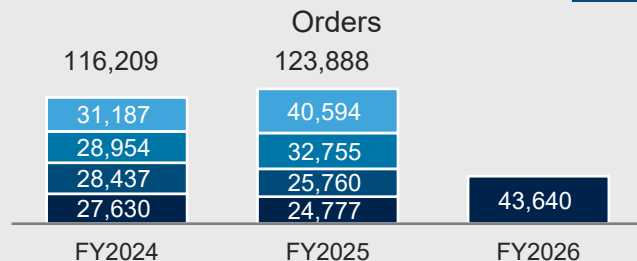


Q1FY2026 Results

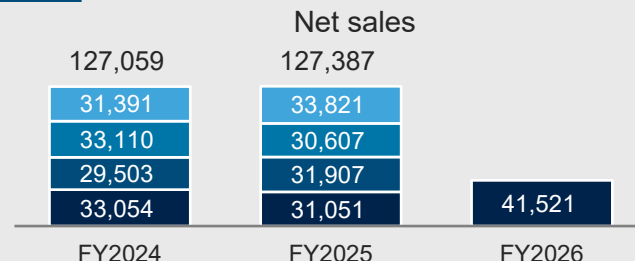
- Net sales were the highest ever for a quarter
- Orders and profits also increased significantly year over year

(Millions of yen)

	Q1FY2025 results	Q1FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	24,777	43,640	+18,862	+76.1%
Net sales	31,051	41,521	+10,470	+33.7%
Operating profit	3,218	5,199	+1,981	+61.6%
Ordinary profit	3,943	5,631	+1,688	+42.8%
Profit attributable to owners of parent	2,639	5,683	+3,044	+115.3%

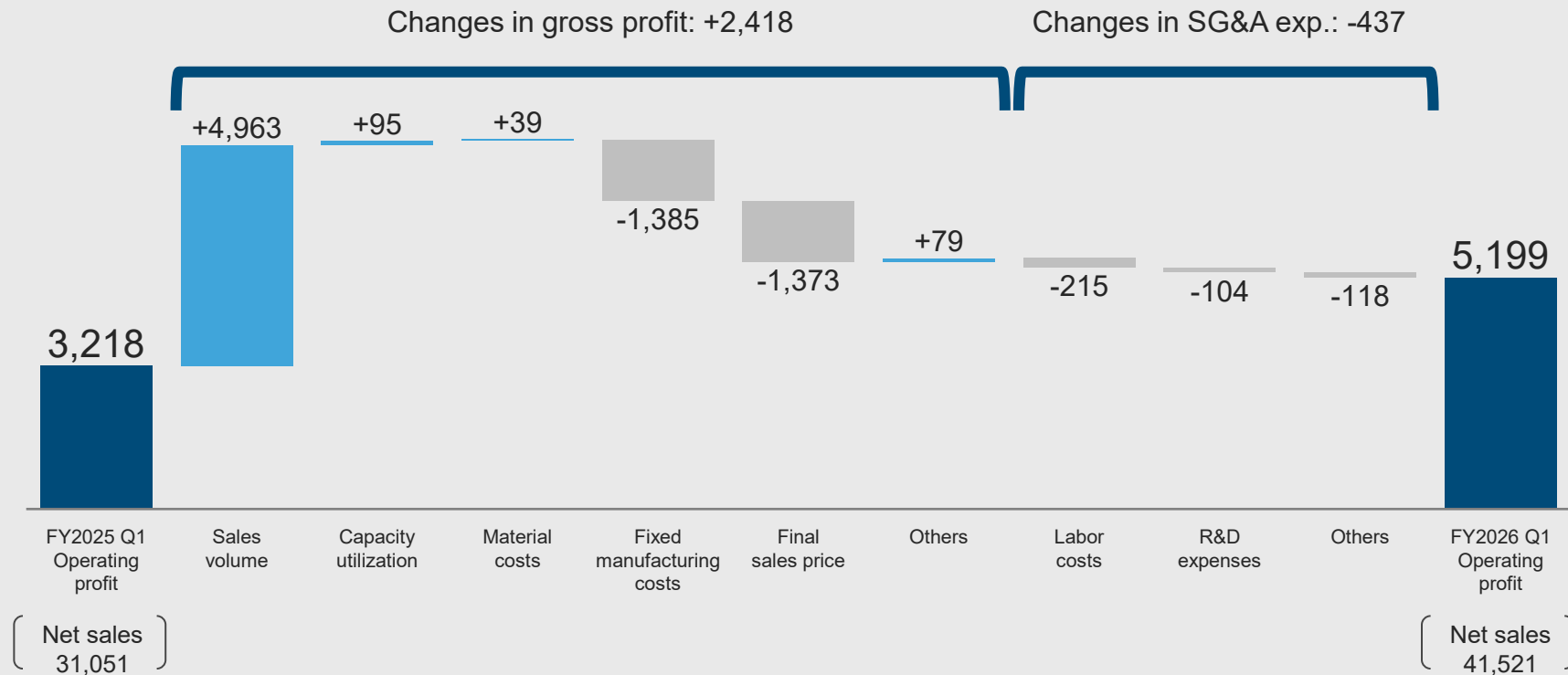


■ Q4
■ Q3
■ Q2
■ Q1



Analysis of Changes in Operating Profit

(Millions of yen)



Balance Sheet Summary

- Total assets increased by 1,379 million yen, mainly due to increases in notes and accounts receivable-trade, and decreases in consumption taxes refund receivable and investment securities
- Total liabilities increased by 3,405 million yen due to increases in notes and accounts payable-trade, accrued expenses, and deposits received
- Net assets decreased by 2,025 million yen due to share buyback

(Millions of yen)

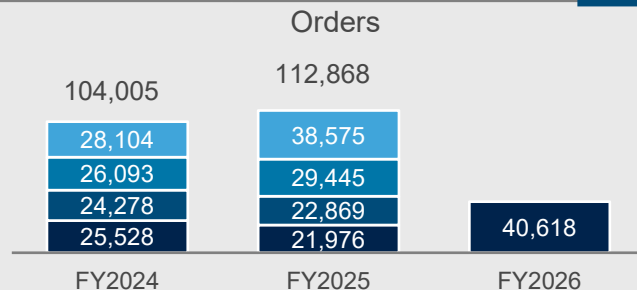
	As of March 31, 2025	As of June 30, 2025	Difference	Factors of change
Current assets	155,427	161,501	+6,074	Notes and accounts receivable-trade +12,023 Consumption taxes refund receivable -4,099 Inventories -1,118
Non-current assets	88,862	84,166	-4,695	Investment securities -4,109
Total assets	244,289	245,668	+1,379	
Current liabilities	22,256	27,142	+4,886	Notes and accounts payable-trade +2,086 Accrued expenses +1,267 Deposits received +1,195
Non-current liabilities	3,350	1,869	-1,481	Deferred tax liabilities -1,443
Total liabilities	25,606	29,011	+3,405	
Net assets	218,682	216,657	-2,025	Treasury shares -1,839
Total liabilities and net assets	244,289	245,668	+1,379	

Segment Results: Robotic Solutions Summary

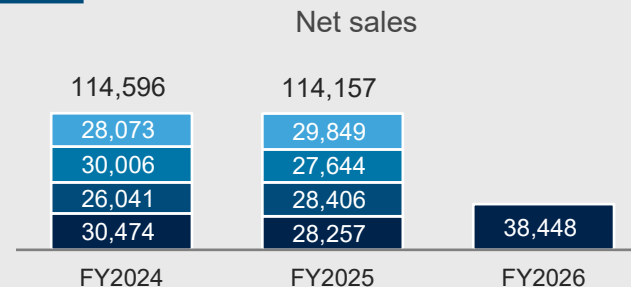
- Significant increases in net sales and profit due to brisk capital investment in China and other Asian regions

(Millions of yen)

	Q1FY2025 results	Q1FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	21,976	40,618	+18,641	+84.8%
Net sales	28,257	38,448	+10,191	+36.1%
Operating profit	3,986	6,178	+2,192	+55.0%
Order backlogs	28,255	35,416	+7,160	+25.3%



■ Q4
■ Q3
■ Q2
■ Q1

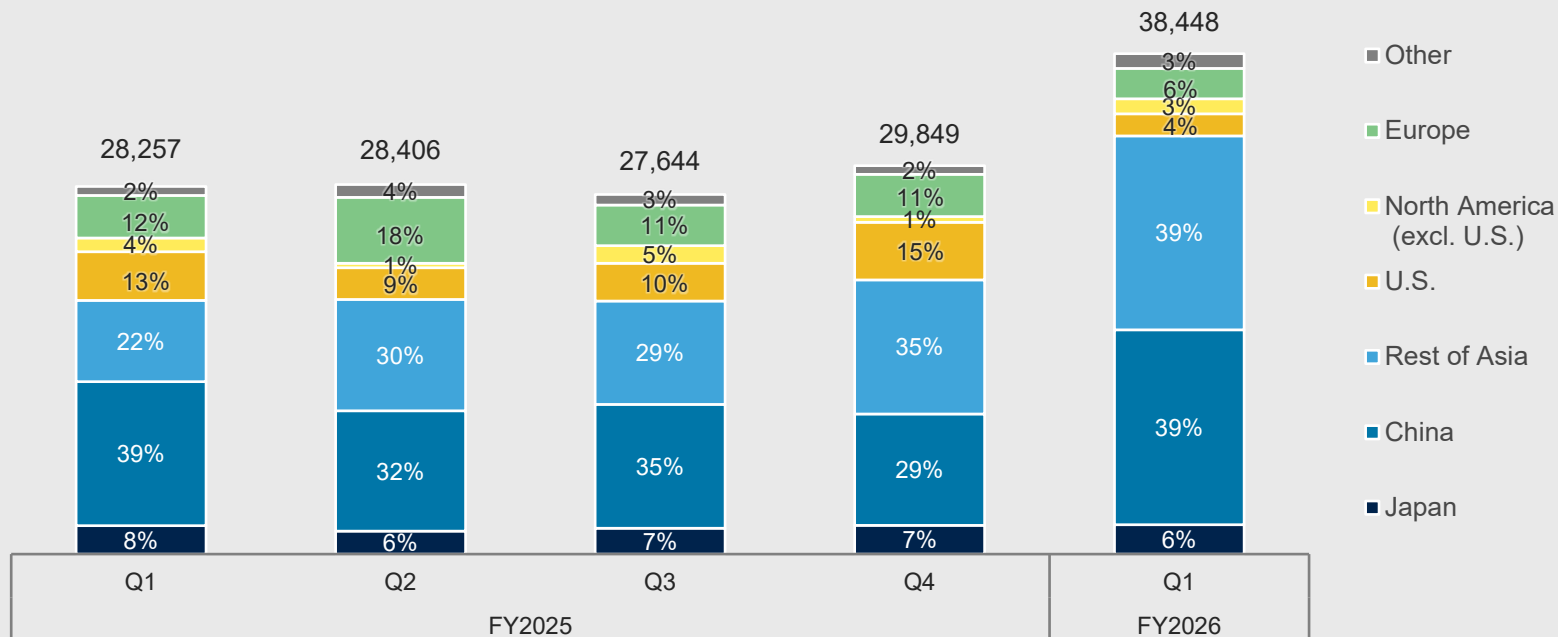


Segment Results: Robotic Solutions Net Sales by Region

QoQ

- China: Significant growth due to a robust smartphone market as well as strong capital investment in the automotive industry
- Rest of Asia: Investments continue to increase due to diversification and decentralization of production bases

(Millions of yen)

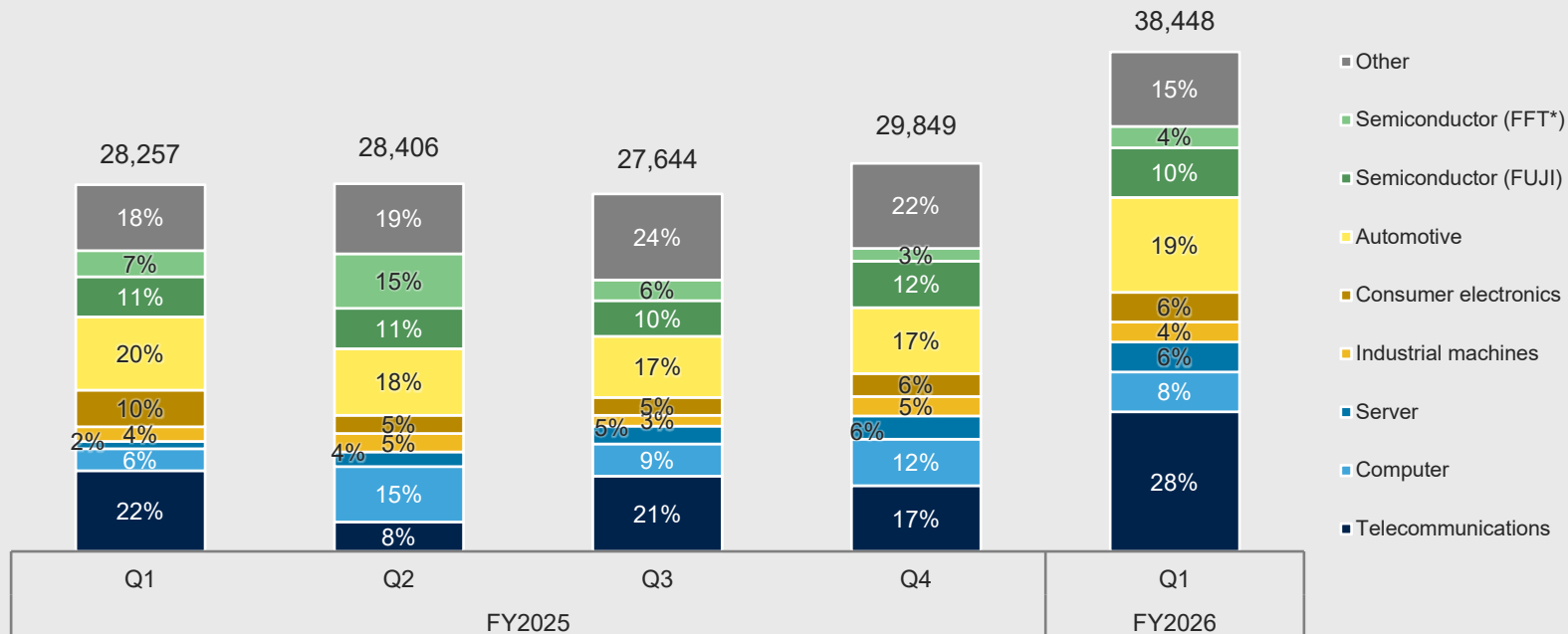


Segment Results: Robotic Solutions Net Sales by Sector

QoQ

- Telecommunications: Large capital investments in India for smartphones; steady growth in Vietnam and China
- Automotive: Multiple large capital investments for EVs in China

(Millions of yen)

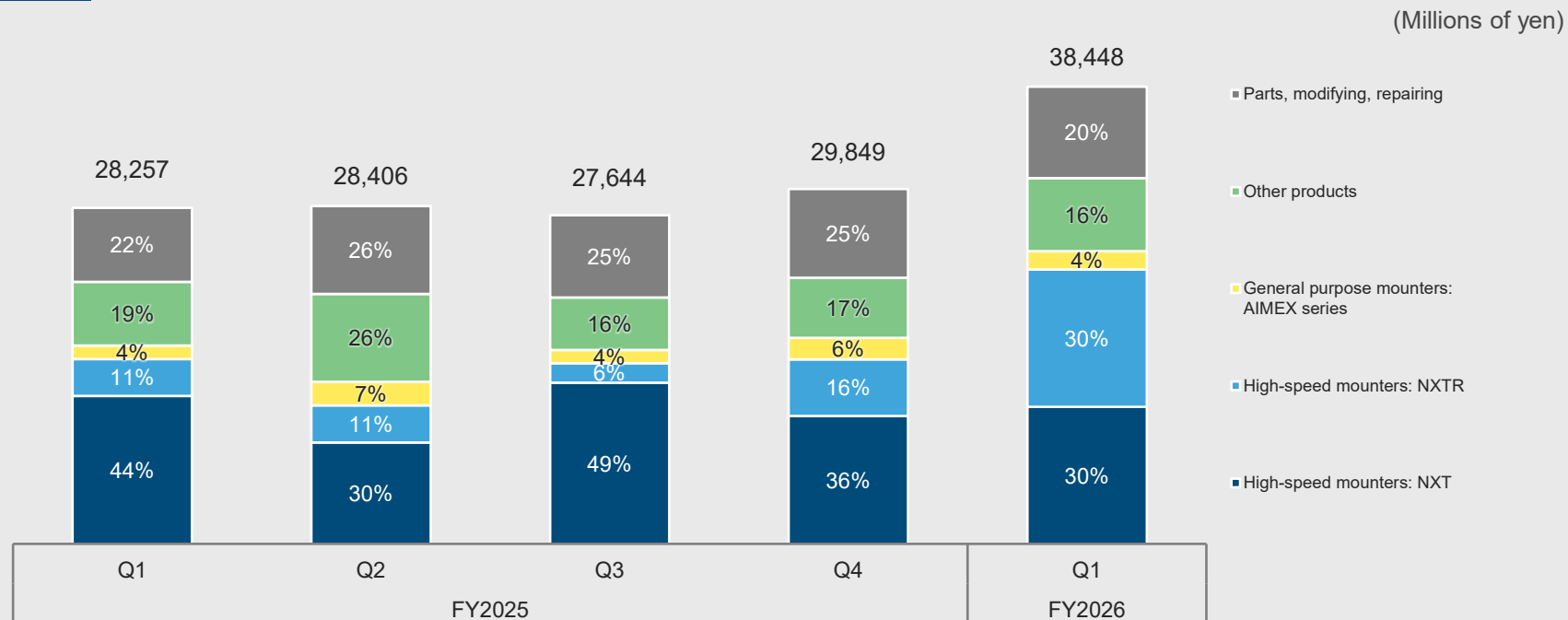


*FFT: Fasford Technology

Segment Results: Robotic Solutions Net Sales by Machine Type

QoQ

■ Transition to NXTR is in full swing, now accounting for the same ratio as NXT

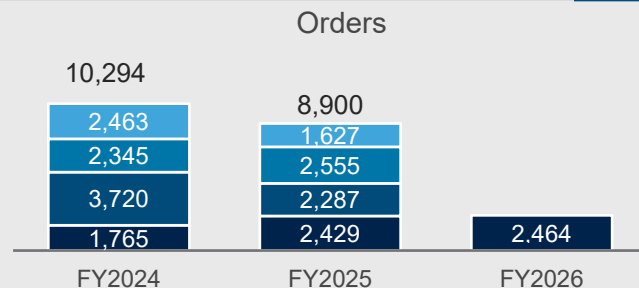


Segment Results: Machine Tools Summary

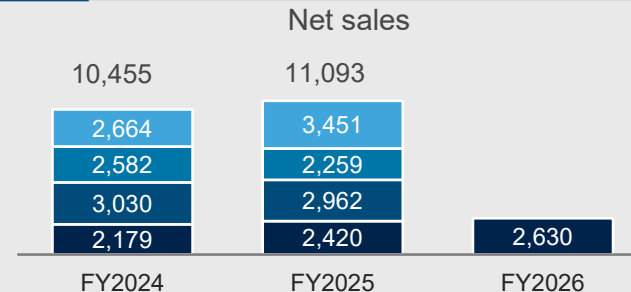
- Orders and sales both increased slightly, as a certain level of demand was secured across regions despite the uncertain outlook due to the impact of U.S. tariffs
- Profits were secured through structural reforms implemented since fiscal year 2025

(Millions of yen)

	Q1FY2025 results	Q1FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	2,429	2,464	+34	+1.4%
Net sales	2,420	2,630	+210	+8.7%
Operating profit	34	122	+88	+255.1%
Order backlogs	7,028	4,659	- 2,368	-33.7%



■ Q4
■ Q3
■ Q2
■ Q1

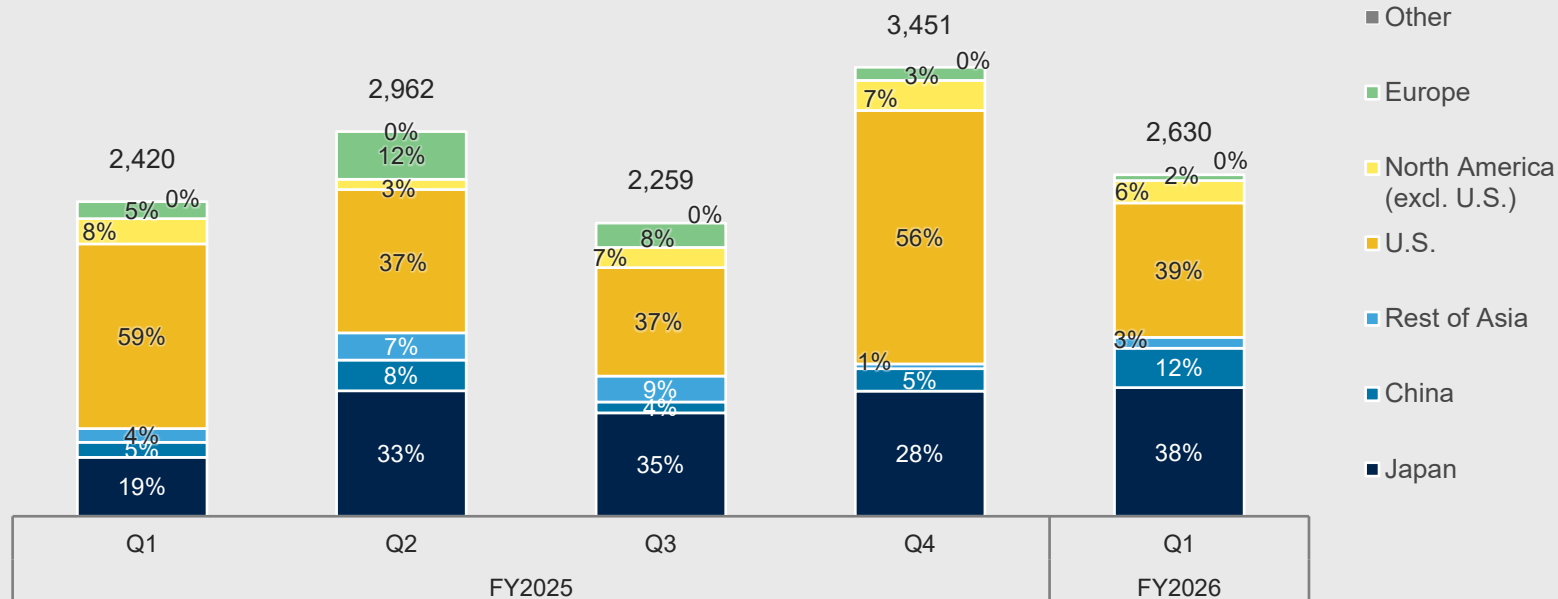


Segment Results: Machine Tools Net Sales by Region

QoQ

- While equipment demand in the U.S. was sluggish, a certain level of equipment demand was recorded in Japan and China

(Millions of yen)



02 | Financial Forecast



Performance Forecasts




- Upward revision in orders and sales in response to Q1 equipment demand with short lead times in Asia
- Meanwhile, profit forecasts unchanged despite softer-than-expected demand in Europe and the U.S.

(Millions of yen)

	FY2025 results	Forecast for FY2026				
		Forecast released May 13, 2025	Current forecast	Compared to the same period last year		Compared to previously released forecast
				Amount	Ratio	Amount
Orders	123,888	144,000	152,000	+28,111	+22.7%	+8,000
Net sales	127,387	147,000	153,000	+25,612	+20.1%	+6,000
Operating profit	13,781	18,000	18,000	+4,218	+30.6%	±0
Operating profit ratio	10.8%	12.2%	11.8%	—	—	—
Ordinary profit	15,328	18,500	18,500	+3,171	+20.7%	±0
Profit attributable to owners of parent	10,906	14,000	14,000	+3,093	+28.4%	±0
Capital expenditures	14,801	13,000	13,000	-1,801	-12.2%	±0
Depreciation	9,073	10,000	10,000	+926	+10.2%	±0
R&D expenses	7,727	8,300	8,300	+572	+7.4%	±0

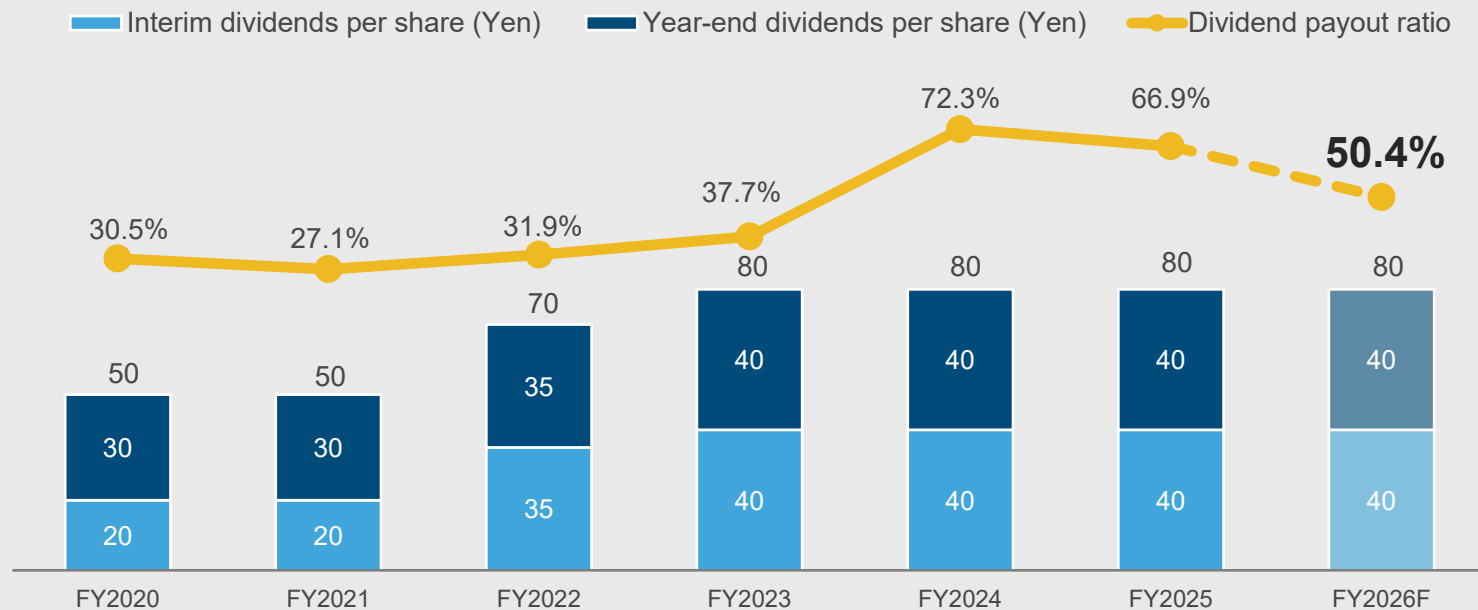
Forecast of Orders and Net Sales by Segment

(Millions of yen)

		FY2025 results	Forecast for FY2026				
			Forecast released May 13, 2025	Current forecast	Compared to the same period last year		Compared to previously released forecast
					Amount	Ratio	Amount
 Robotic Solutions	Orders	112,868	132,500	140,000	+27,131	+24.0%	+7,500
	Net sales	114,157	135,000	141,000	+26,842	+23.5%	+6,000
	Order backlogs	33,246	30,746	32,246	-1,000	-3.0%	+1,500
 Machine Tools	Orders	8,900	9,500	10,000	+1,099	+12.4%	+500
	Net sales	11,093	10,000	10,000	-1,093	-9.9%	±0
	Order backlogs	4,825	4,325	4,825	±0	-	+500
 Others	Orders	2,120	2,000	2,000	-120	-5.7%	±0
	Net sales	2,136	2,000	2,000	-136	-6.4%	±0
	Order backlogs	273	273	273	±0	-	±0
Total	Orders	123,888	144,000	152,000	+28,111	+22.7%	+8,000
	Net sales	127,387	147,000	153,000	+25,612	+20.1%	+6,000
	Order backlogs	38,346	35,346	37,346	-1,000	-2.6%	+2,000

Dividends

- No change in dividends based on our policy: Dividend payout ratio of 50% or more and minimum annual dividend of 80 yen



03 | Appendix



Company Profile

Company name	FUJI CORPORATION (Former company name: Fuji Machine Mfg. Co., Ltd.)
Established	April 1959
Headquarters	19 Chausuyama, Yamamachi, Chiryu, Aichi 472-8686 Japan
Representative	Joji Isozumi, President and CEO
Share capital	5,878 million yen (as of March 31, 2025)
Sales	127,387 million yen (consolidated, FY2025)
Employees	2,976 (consolidated, as of March 31, 2025)
Major products	Electronic assembly equipment (SMT pick and place machines), machine tools, semiconductor manufacturing machines
Listed stock markets	Premier Market of the Nagoya Stock Exchange Prime Market of the Tokyo Stock Exchange (Securities Code: 6134)

History



- Board assembly machine - BA



- Fuji Scalable Placement Platform - NXT



Quist

- Public Stocker System – Quist
- Mobility Support Robot - Hug



Hug



- Fuji Flexible Placement Platform - AIMEXR

1959

1978

1994

2003

2013

2016

2018

2019

2022

2023

2024

Machine Tools

Electronic Assembly Equipment

New Business

Semiconductor

- Founded Fuji Machine Mfg. Co., Ltd.



FS型車能機

- Ultra high-speed chip placer - CP-6



- Stock listed on the First Section of the Tokyo Stock Exchange

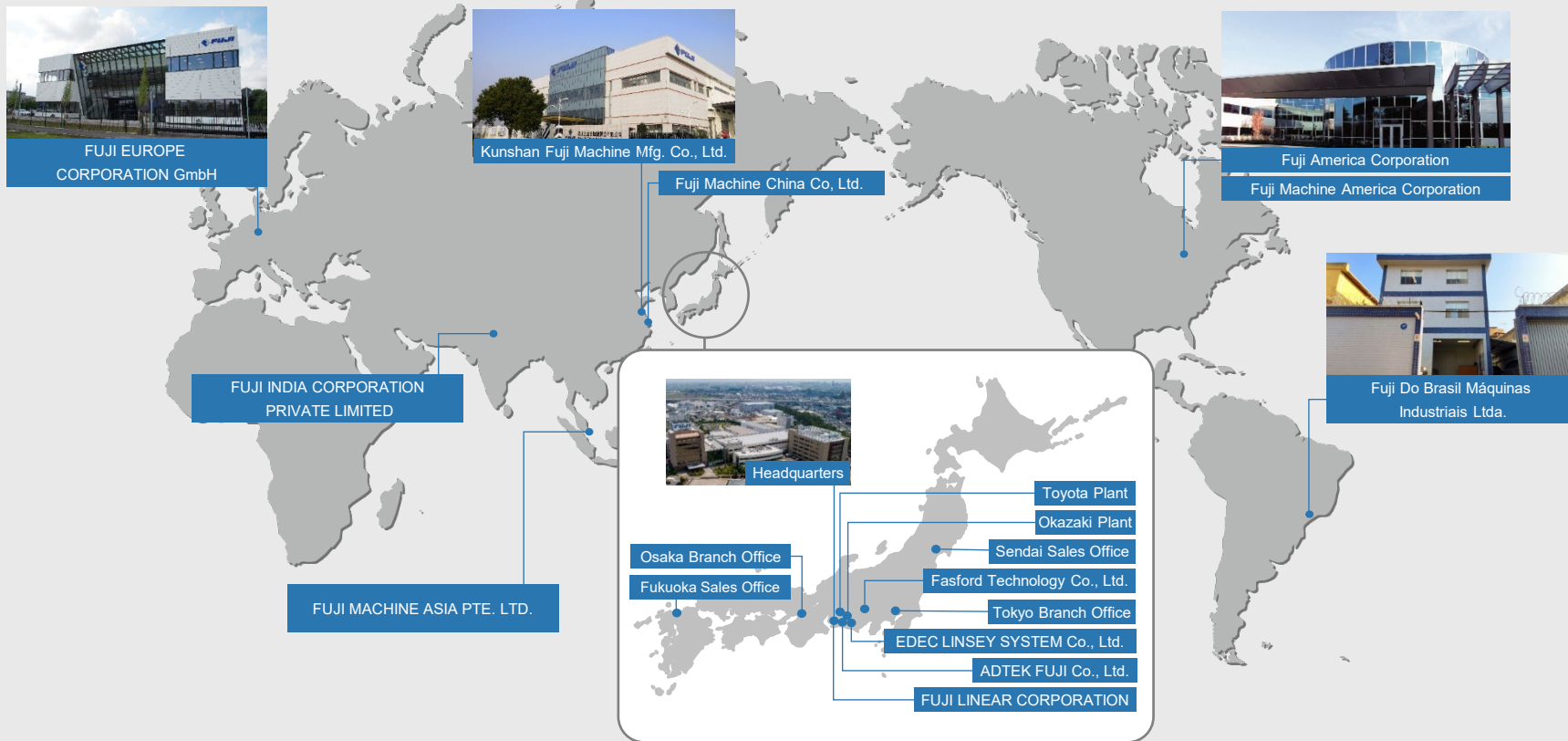
- Changed the company name to FUJI CORPORATION
- Formalized Fasford Technology Co., Ltd. as a subsidiary

- FUJI Smart Factory Platform - NXTR A model (Automation)



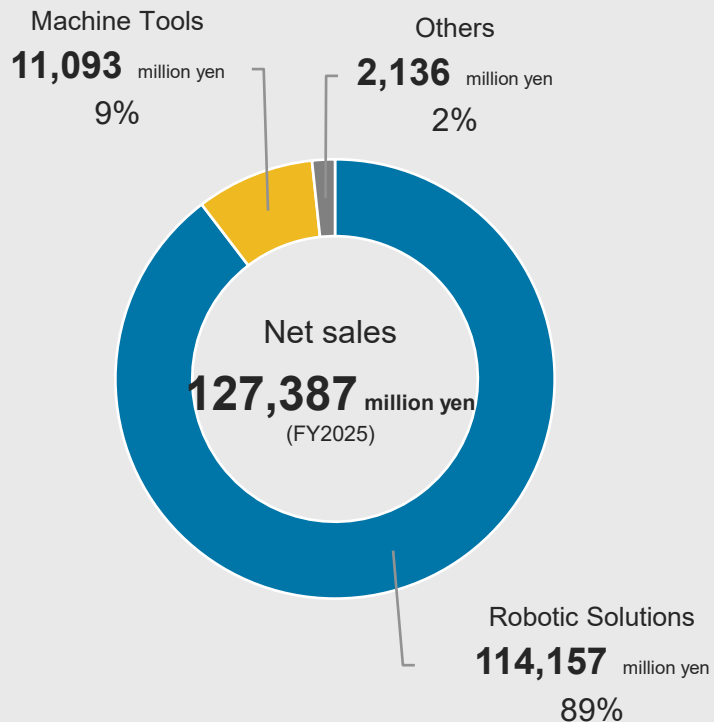
- Completed new factory building at Okazaki Plant
- Multi Task CNC Lathe - ACUFLEX

Worldwide Operations



Business Overview

Robotic solutions accounts for 90% of sales



Robotic Solutions Division

SMT pick and place machines
(Mounters)



Semiconductor manufacturing machines
(Die bonders)



Lifestyle support



Mobility Support Robot
HUG



Public Stocker System
QuiST

Machine Tools Division

Machine tools
(Lathes)



Front-facing Twin Spindle Lathe
CS SERIES



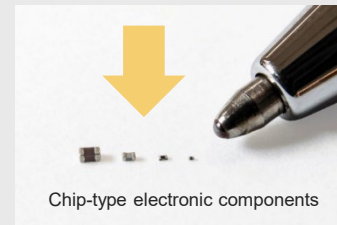
Opposing Twin Spindle Lathe
ANW SERIES

What Are SMT Pick and Place Machines (Mounters)?

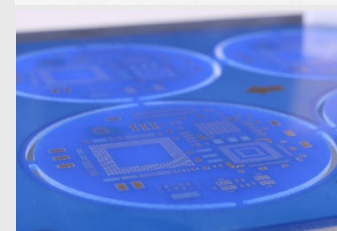
- **SMT** stands for Surface Mount Technology
 - This is the technology of accurately arranging electronic components on printed wiring boards.
- **Mounters** are machines that place electronic components on the surface of the boards.
- They can accurately place electronic components down to 0.25 x 0.125 mm at high speeds.
- Fuji mounters can place up to 16 micro-sized electronic components in one second.



NXTR



Chip-type electronic components



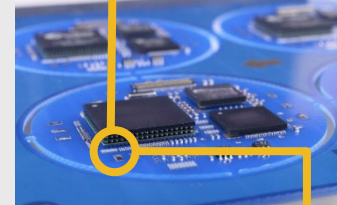
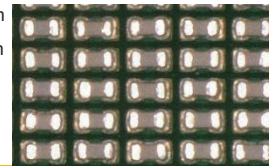
Printed circuit boards
(before placement)

Placement accuracy: Typically $\pm 10\mu\text{m}$

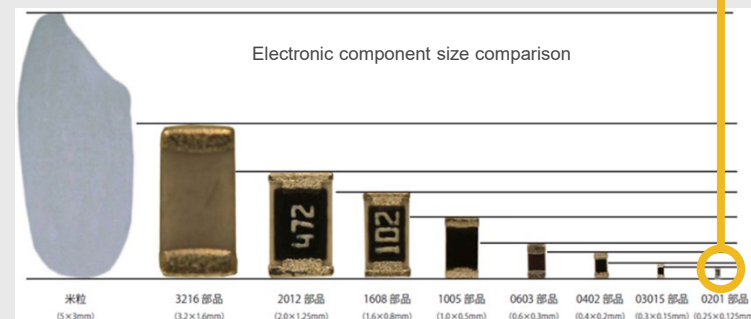
Gaps between components:

X = 0.13 mm

Y = 0.08 mm



Printed circuit boards
(after placement)



Fuji's Involvement in Electronics Manufacturing

Material
formation
Component
processing

Manufacturers of:

- Panels
- Component electronics
- Solder paste



Manufacture
of PCB

Customers



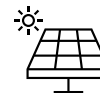
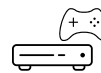
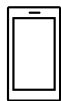
- EMS*
- Tier 1 and Tier 2 automotive suppliers etc.

Product
assembly

- Various manufacturers



Final
products



SMT process



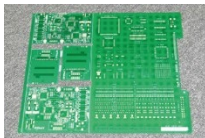
NXTR PM
FUJI Smart Factory Platform



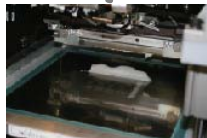
NXTR
FUJI Smart Factory Platform



AIMEXR



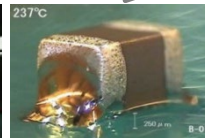
Printed circuit
boards (PCBs)



Print solder paste



Place electronic
components



Heat in reflow
oven



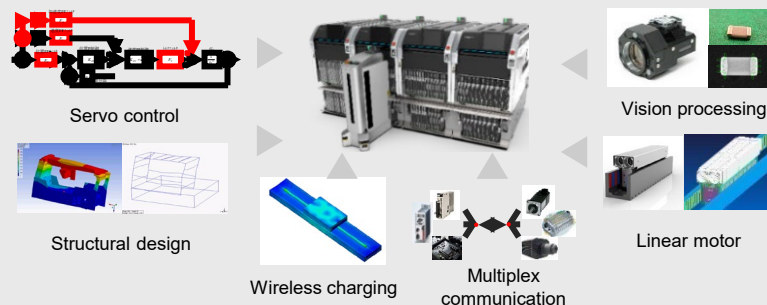
PCB manufacturing
completed

*EMS: An abbreviation for Electronics Manufacturing Service, referring to companies or services that contract to manufacture products for other companies.

Fuji's Strengths

■ Technical strengths

- Complete in-house manufacturing and development of core technologies such as motors, servos, and vision processing



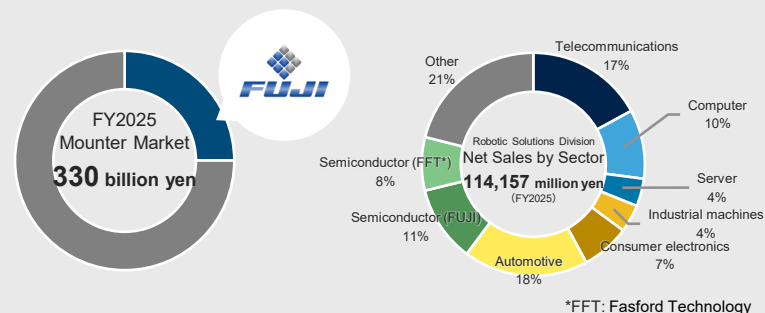
■ Unrivaled product development, proven by our modular concept

- Patent registrations in Japan and internationally: 7,000+ (as of March 31, 2025)
- Awards
 - 2014 The 6th Robot Awards organized by Japan's Ministry of Economy, Trade and Industry (METI)
 - 2016 The 2016 National Invention Award, presented by the Japanese Minister of education, Culture, Sports, Science and Technology
 - 2018 An Ichimura Prize in Industry for Excellent Achievement



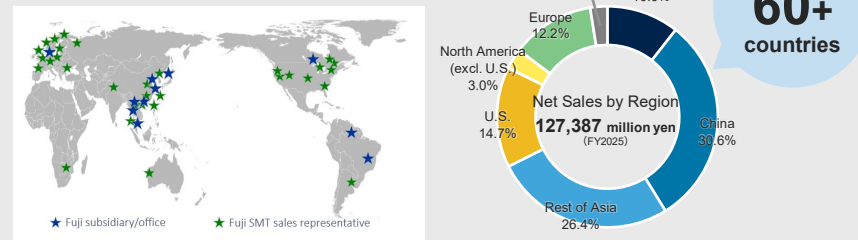
■ World's top class market share

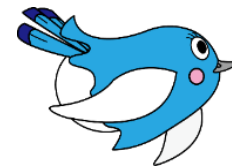
- Customers across various industries and sectors



■ Worldwide sales and service network

- Supporting production by staying close with customers in each region





Important Note about This Document

When we were preparing this material, we were careful to ensure accuracy, but we do not guarantee completeness. We accept no liability whatsoever for problems or damages that may arise as a result of the information in this document.

Performance forecasts and future predictions in this document are the results of estimates based on the information available at the time of the preparation of this document, and therefore include an element of risk and uncertainty. As a result, due to various factors such as changes in the business environment, actual results may differ significantly from the forecasts, outlook, and forward-looking statements mentioned or described.

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