First Quarter for Fiscal Year Ending March 2027
FUJI CORPORATION　Financial Results Explanatory Materials

August 2026　|　Premier Market of the Nagoya Stock Exchange, Prime Market of the Tokyo Stock Exchange, Securities Code: 6134

Contents

01 | Financial Summary

Q1 FY3/27 Financial Results Summary

■ AI demand and the comprehensive strategy drove record-high quarterly results Full-year results are also expected to reach record highs

Results for Q1 FY3/27

(Millions of yen)

		YoY
Orders	**85,784**	+96.6%
Net sales	**60,597**	+45.9%
Operating profit	**15,212**	+192.6%

- **Orders**: Reached a quarterly record high by a wide margin, mainly driven by AI server, semiconductor, and automotive applications
- **Net sales**: AI server applications remained strong; smartphone and automotive applications grew significantly
- **Operating profit**: Nearly tripled YoY due to higher demand, consolidation into NXTR, and favorable regional mix (Operating profit margin: 25.1%)

FY3/27 Outlook (Upward Revision)

(Millions of yen)

		YoY	vs. Prev. Forecast
Orders	**256,000**	+23.4%	+21.3%
Net sales	**244,000**	+35.1%	+15.6%
Operating profit	**60,000**	+104.9%	+37.6%

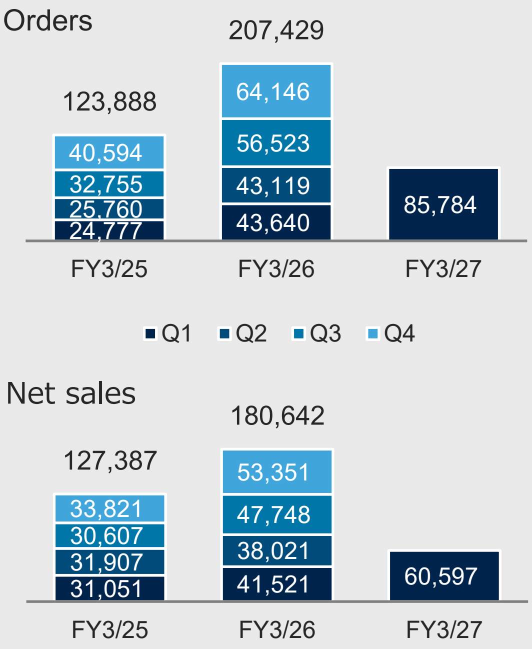
- For FY3/27, sales and profit to increase; strengthen supply capabilities across the supply chain to meet rising demand
- The mounter market is expected to remain strong, driven by AI server applications; further enhance AI server-related functions
- Capture demand across diverse sectors and regions through the NXTR-centered comprehensive strategy

Q1 FY3/27 Results

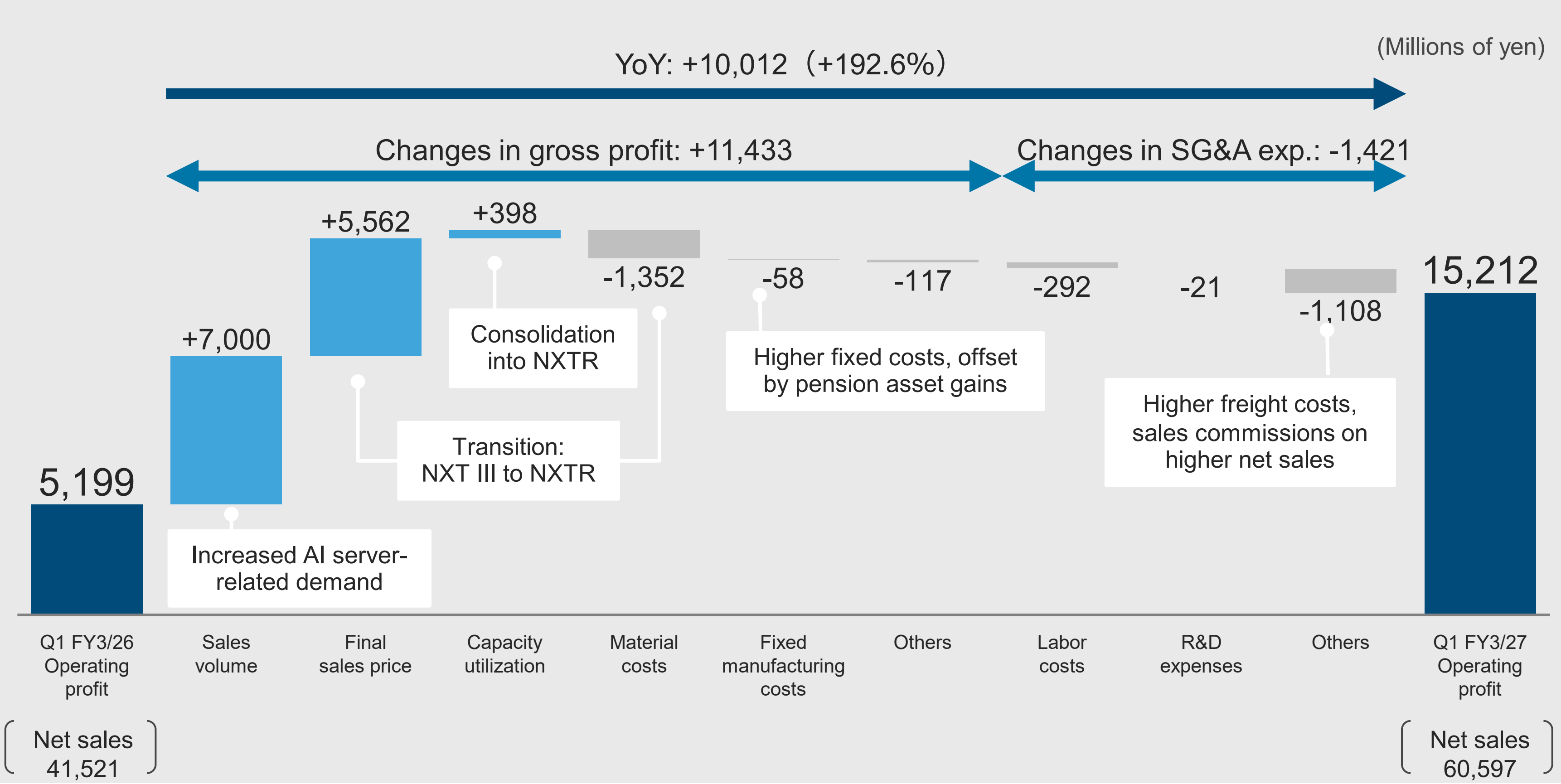
- Orders, net sales, and profits all reached record highs for a quarter
- Growing demand for smartphones and automotive applications along with AI server applications; growth in NXTR sales contributed to results

(Millions of yen)

	Q1 FY3/26 results	Q1 FY3/27 results	YoY	
			Amount	Percentage
Orders	43,640	85,784	+42,144	+96.6%
Net sales	41,521	60,597	+19,075	+45.9%
Operating profit	5,199	15,212	+10,012	+192.6%
Operating profit ratio	12.5%	25.1%	–	–
Ordinary profit	5,631	15,883	+10,252	+182.0%
Profit attributable to owners of parent	5,683	12,622	+6,938	+122.1%



Analysis of Changes in Operating Profit



Balance Sheet Summary

- Total assets increased by 12,846 million yen due mainly to increases in cash and deposits and investment securities resulting from higher stock prices
- Total liabilities increased by 2,328 million yen due to increases in deposits received
- Net assets increased by 10,517 million yen due to increases in retained earnings

(Millions of yen)

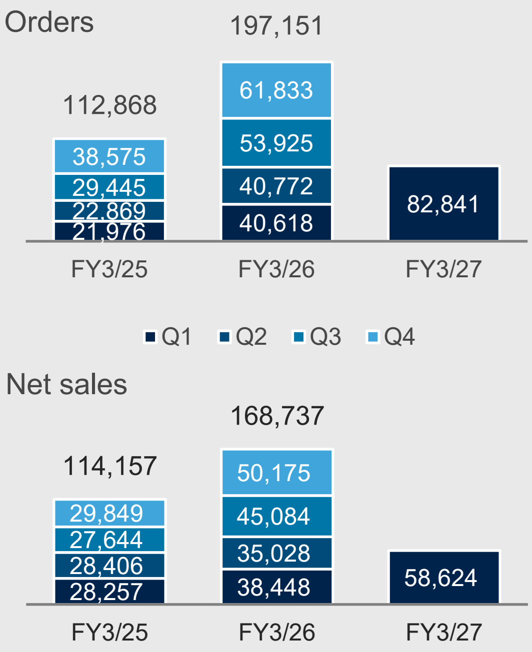
		As of March 31, 2026	As of June 30, 2026	Difference	Factors of change
	Current assets	195,507	205,476	+9,969	Cash and deposits +9,103
	Non-current assets	82,849	85,726	+2,876	Investment securities +2,152
Total assets		278,356	291,203	+12,846	
	Current liabilities	43,382	46,684	+3,302	Deposits received +2,958
	Non-current liabilities	2,519	1,546	-973	Deferred tax liabilities -925
Total liabilities		45,902	48,231	+2,328	
Net assets		232,454	242,972	+10,517	Retained earnings +8,217 Valuation difference on available-for-sale securities +1,773
Total liabilities and net assets		278,356	291,203	+12,846	

Segment Results: Robotic Solutions Summary

- The NXTR-centered comprehensive strategy proved successful, driving business growth as demand for AI server, semiconductor, smartphone, and automotive applications expanded
- Quarterly orders reached a record high

(Millions of yen)

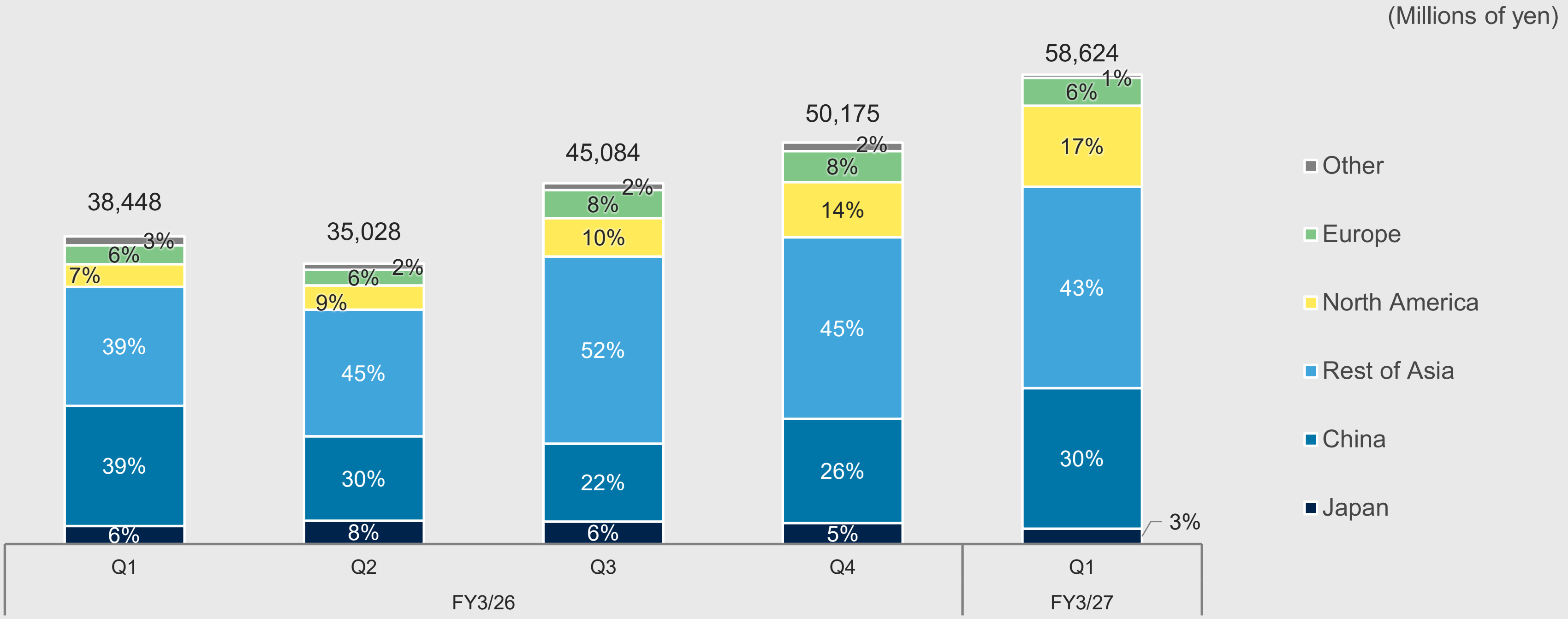
	Q1 FY3/26 results	Q1 FY3/27 results	YoY	
			Amount	Percentage
Orders	40,618	82,841	+42,223	+104.0%
Net sales	38,448	58,624	+20,176	+52.5%
Operating profit	6,178	16,508	+10,329	+167.2%
Order backlogs	35,416	85,877	+50,460	+142.5%



Segment Results: Robotic Solutions Net Sales by Region

QoQ

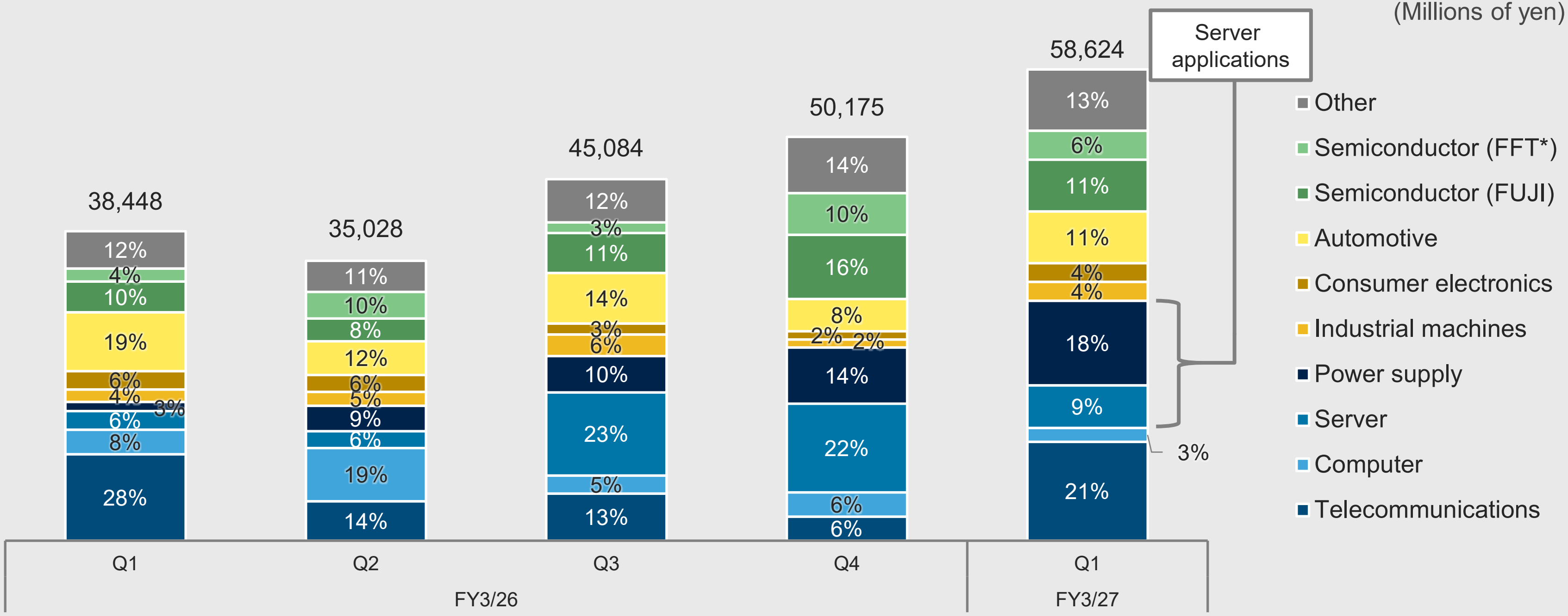
- Rest of Asia: Sales for AI server and smartphone applications grew, mainly in Thailand and Vietnam
- China: Demand expanded across diverse markets, including smartphones, automotive, semiconductor, and AI server applications
- North America: Demand increased mainly for telecommunications infrastructure, automotive, and AI server applications



Segment Results: Robotic Solutions Net Sales by Sector

QoQ

- Server: Sales to Asia remained strong, and sales to China also expanded
- Telecommunications: Demand for smartphone applications grew
- Automotive: Sales to China grew significantly, while sales to North America remained solid

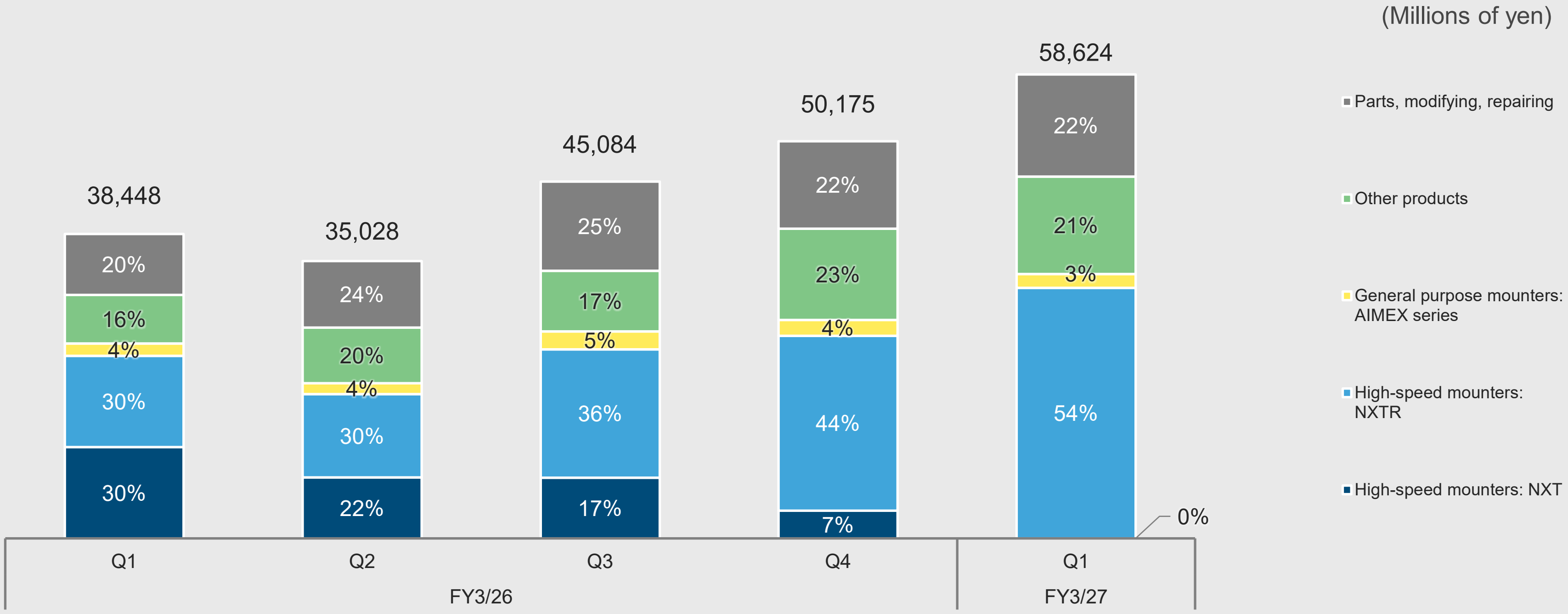


*FFT: Fasford Technology

Segment Results: Robotic Solutions Net Sales by Machine Type

QoQ

■ High-speed mounters consolidated into NXTR

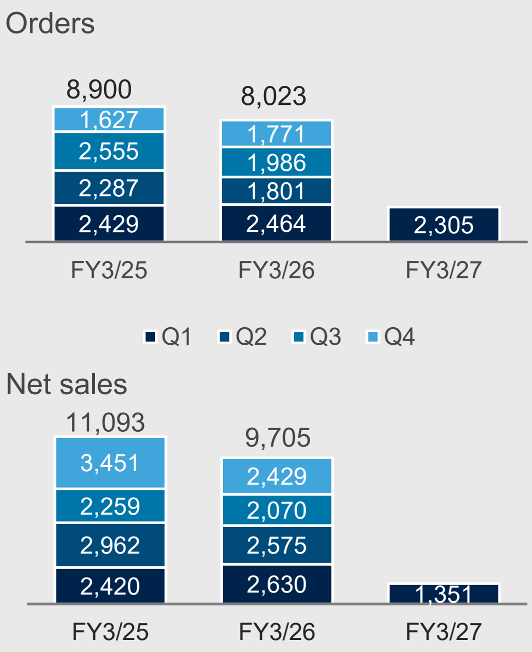


Segment Results: Machine Tools Summary

- Lower sales due to the low order backlog (3,143 million yen) at the start of the fiscal year
- Posted a loss as lower sales outweighed fixed cost reductions

(Millions of yen)

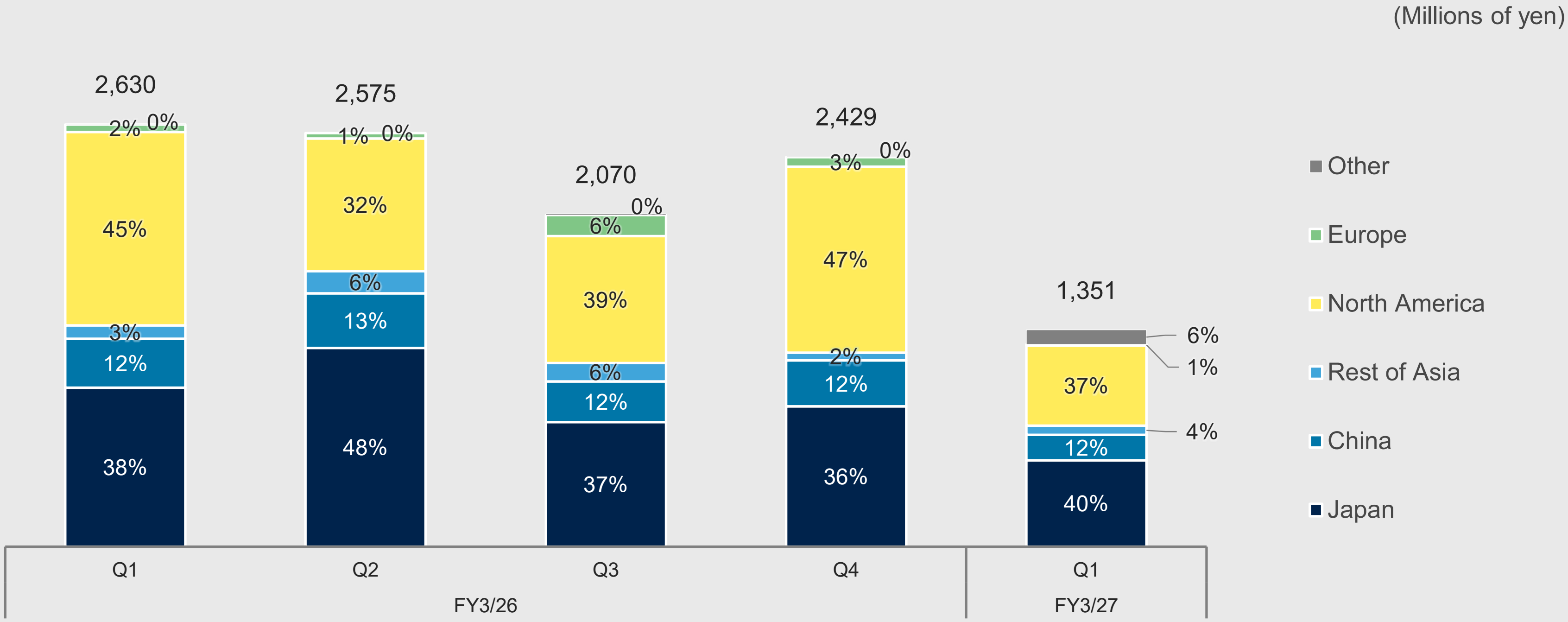
	Q1 FY3/26 results	Q1 FY3/27 results	YoY	
			Amount	Percentage
Orders	2,464	2,305	-158	-6.4%
Net sales	2,630	1,351	-1,279	-48.6%
Operating profit	122	-184	-306	-
Order backlogs	4,659	4,098	-560	-12.0%



Segment Results: Machine Tools Net Sales by Region

QoQ

- Capital investment in automotive industry remained weak across all regions



02 | Financial Forecast

Results Forecasts

- The mounter market is expected to remain strong, driven mainly by AI server applications, supporting the upward revision to the full-year forecast, with record-high results expected
- In the semiconductor sector, NXTR is gaining recognition, generating repeat demand from existing customers while expanding its customer base

(Millions of yen)

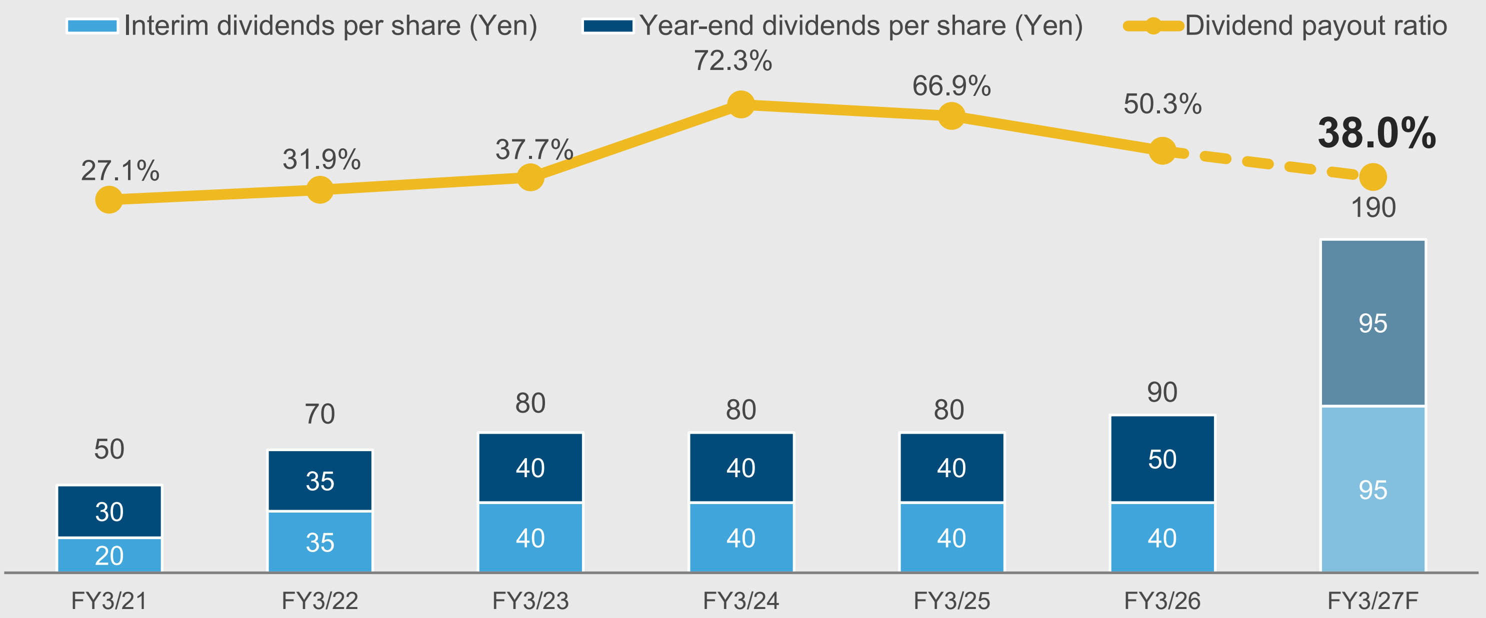
	FY3/26 results	Forecast for FY3/27				
		Forecast released May 14, 2026	Updated forecast	YoY		vs. previous forecast
				Amount	Percentage	Amount
Orders	207,429	211,000	256,000	+48,570	+23.4%	+45,000
Net sales	180,642	211,000	244,000	+63,357	+35.1%	+33,000
Operating profit	29,282	43,600	60,000	+30,717	+104.9%	+16,400
Operating profit ratio	16.2%	20.7%	24.6%	–	–	–
Ordinary profit	31,291	44,300	61,100	+29,808	+95.3%	+16,800
Profit attributable to owners of parent	15,733	33,000	44,000	+28,266	+179.7%	+11,000
REFERENCE						
Capital expenditures	11,577	11,600	11,200	-377	-3.3%	-400
Depreciation	9,508	10,200	10,200	+691	+7.3%	±0
R&D expenses	8,514	8,400	8,600	+85	+1.0%	+200

Forecast of Orders and Net Sales by Segment

(Millions of yen)

		FY3/26 results	Forecast for FY3/27				
			Forecast released May 14, 2026	Updated forecast	YoY		vs. previous forecast
					Amount	Percentage	Amount
Robotic Solutions	Orders	197,151	200,000	245,000	+47,848	+24.3%	+45,000
	Net sales	168,737	200,000	233,000	+64,262	+38.1%	+33,000
	Order backlogs	61,660	61,660	73,660	+12,000	+19.5%	+12,000
Machine Tools	Orders	8,023	9,000	9,000	+976	+12.2%	±0
	Net sales	9,705	9,000	9,000	-705	-7.3%	±0
	Order backlogs	3,143	3,143	3,143	±0	-	±0
Others	Orders	2,255	2,000	2,000	-255	-11.3%	±0
	Net sales	2,199	2,000	2,000	-199	-9.1%	±0
	Order backlogs	329	329	329	±0	-	±0
Total	Orders	207,429	211,000	256,000	+48,570	+23.4%	+45,000
	Net sales	180,642	211,000	244,000	+63,357	+35.1%	+33,000
	Order backlogs	65,133	65,133	77,133	+12,000	+18.4%	+12,000

Dividends



Interim dividends per share (Yen)
Year-end dividends per share (Yen)
Dividend payout ratio
27.1%
31.9%
37.7%
72.3%
66.9%
50.3%
38.0%
50
30
20
70
35
35
80
40
40
80
40
40
80
40
40
90
50
40
190
95
95
FY3/21
FY3/22
FY3/23
FY3/24
FY3/25
FY3/26
FY3/27F

03 | Appendix

Company Profile

Company name	FUJI CORPORATION (Former company name: Fuji Machine Mfg. Co., Ltd.)
Established	April 1959
Headquarters	19 Chausuyama, Yamamachi, Chiryu, Aichi 472-8686 Japan
Representative	Joji Isozumi, President and CEO
Shere capital	5,878 million yen (as of March 31, 2026)
Sales	180,642 million yen (consolidated, FY3/26)
Employees	3,132 (consolidated, as of March 31, 2026)
Major products	Electronic assembly equipment (SMT pick and place machines), machine tools, semiconductor manufacturing machines
Listed stock markets	Premier Market of the Nagoya Stock Exchange Prime Market of the Tokyo Stock Exchange (Securities Code: 6134)

History

- Board assembly machine - BA

- Fuji Scalable Placement Platform - NXT

- Smart Locker System – Quist
- Mobility Support Robot - Hug

- FUJI Smart Factory Platform - NXTR S model (Standard)

- Fuji Flexible Placement Platform - AIMEXR

1959 | 1978 | 1994 | 2003 | 2013 | 2016 | 2018 | 2019 | 2022 | 2023 | 2024

Machine Tools

Electronic Assembly Equipment

New Business

Semiconductor

- Founded Fuji Machine Mfg. Co., Ltd.

- Ultra high-speed chip placer - CP-6

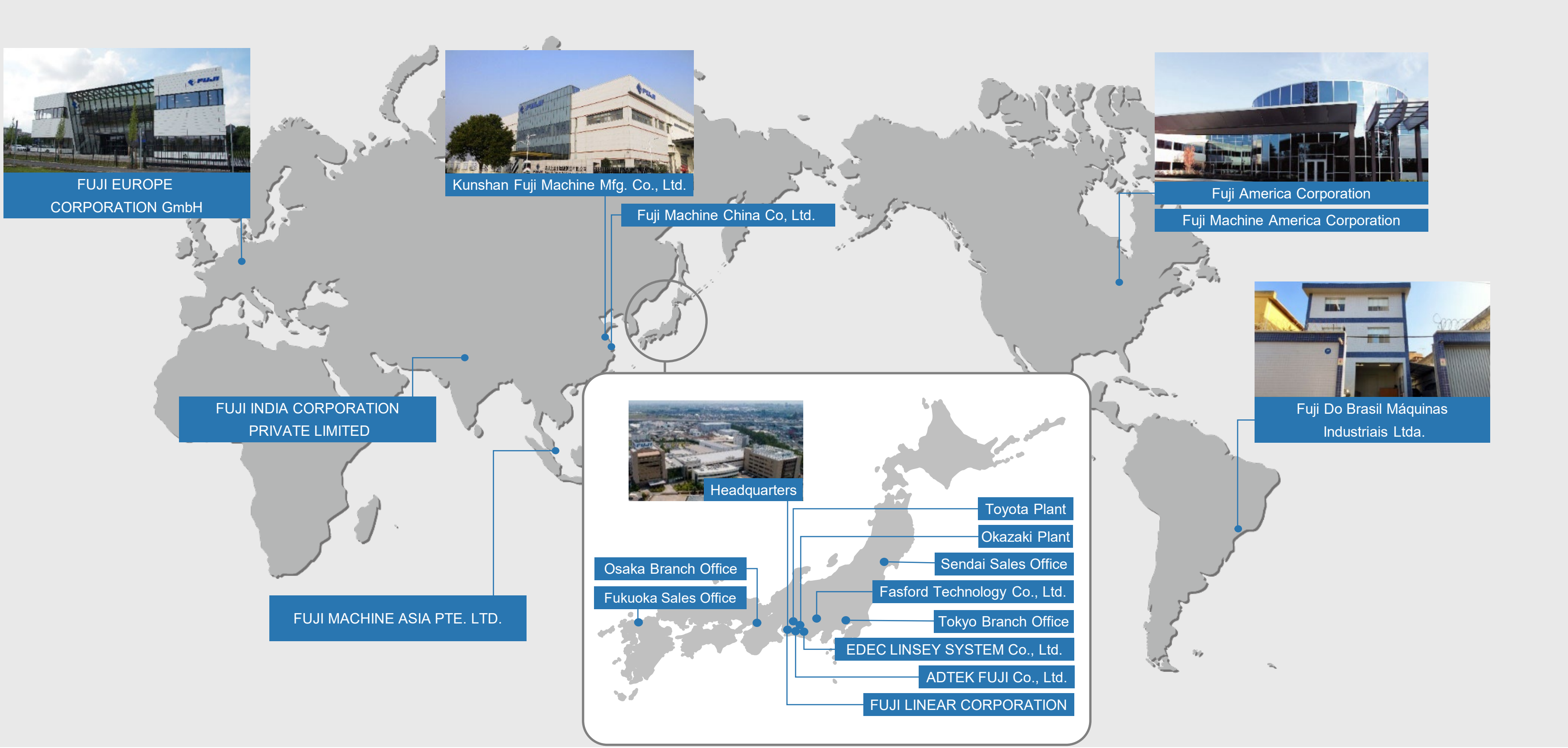
- Stock listed on the First Section of the Tokyo Stock Exchange

- Changed the company name to FUJI CORPORATION
- Formalized Fasford Technology Co., Ltd. as a subsidiary

- FUJI Smart Factory Platform - NXTR A model (Automation)

- Completed new factory building at Okazaki Plant
- Multi Task CNC Lathe - ACUFLEX

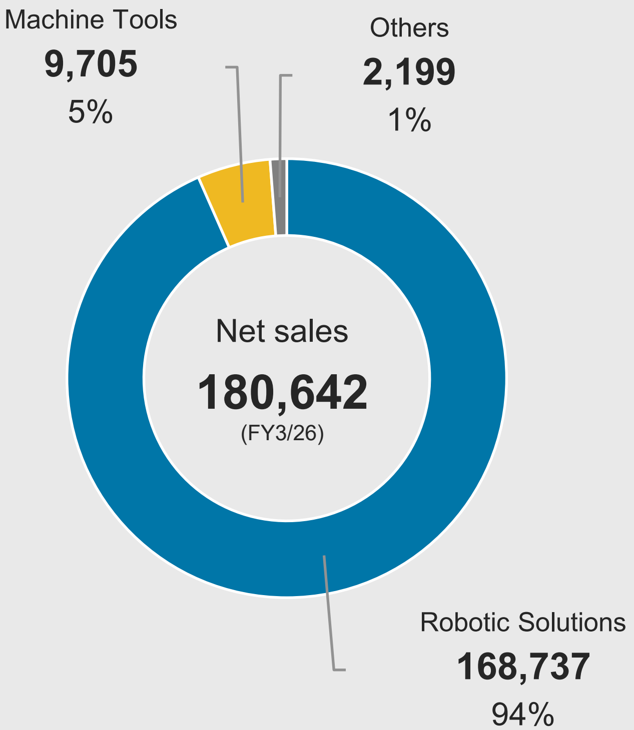
Worldwide Operations



Business Overview

Robotic solutions accounts for 90% of sales

(Millions of yen)



Robotic Solutions Division

SMT pick and place machines (Mounters)


NXTR
FUJI Smart Factory Platform


AIMEXR

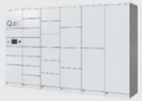
Semiconductor manufacturing machines (Die bonders)

DB850 series


DB820

Lifestyle support


Mobility Support Robot
Hug


Smart Locker System
Quist

Machine Tools Division

Machine tools (Lathes)


Front-facing Twin Spindle Lathe
CS SERIES


Opposing Twin Spindle Lathe
ANWIII SERIES

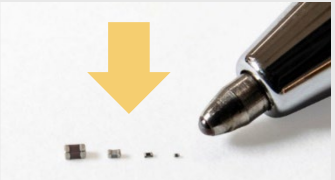
What Are SMT Pick and Place Machines (Mounters)?

- **SMT** stands for Surface Mount Technology
  ･･･This is the technology of accurately arranging electronic components on printed wiring boards.
- **Mounters** are machines that place electronic components on the surface of the boards.
- Fuji mounters can place up to 16 micro-sized electronic components in one second.
- High-speed, high-precision placement down to <u>0.16 × 0.08 mm components</u>.
- Supports <u>large, heavy AI server components</u> (200 × 200 mm, 2.0 kg) for advanced packaging technologies, including Co-packaged optics.

Mounter NXTR

Support for large, heavy components

For illustrative purposes only.



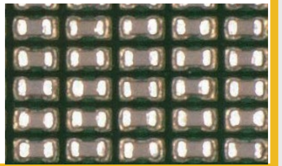
Chip-type electronic components

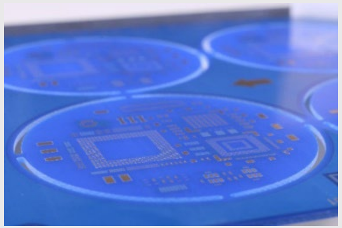
Placement accuracy: ±10um

Gaps between components:

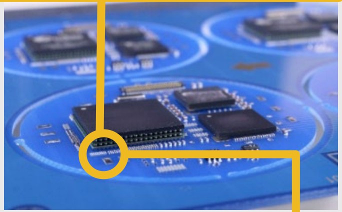
X = 0.05 mm

Y = 0.05 mm

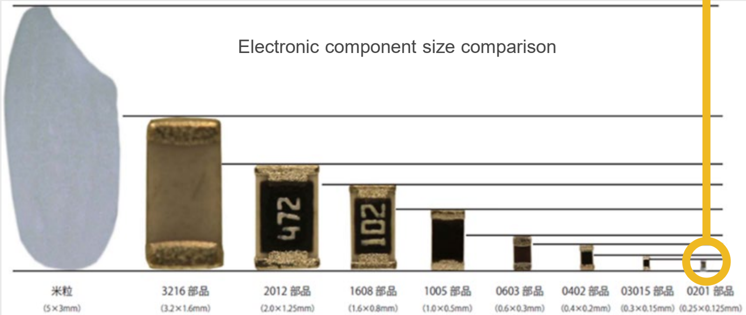




Printed circuit boards
(before placement)



Printed circuit boards
(after placement)



Fuji's Involvement in Electronics Manufacturing

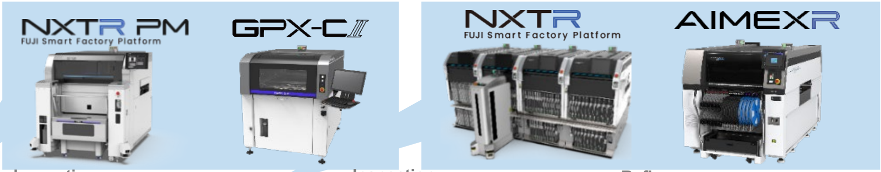
Material formation
Component processing

Manufacturers of:
- Panels
- Component electronics
- Solder paste

Manufacture of PCBs

Customers
- EMS*
- Tier 1 and Tier 2 automotive suppliers etc.

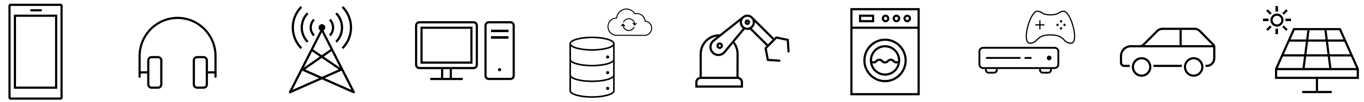
SMT process



Printed circuit boards (PCBs) → Print solder paste → Place electronic components → Heat in reflow oven → PCB manufacturing completed

Product assembly
- Various manufacturers

Final products

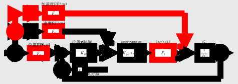


*EMS: An abbreviation for Electronics Manufacturing Service, referring to companies or services that contract to manufacture products for other companies.

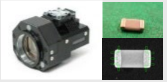
Fuji's Strengths

■ Technical strengths

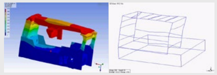
- Complete in-house manufacturing and development of core technologies such as motors, servos, and vision processing



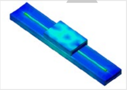
Servo control



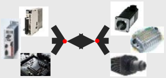
Vision processing



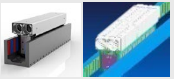
Structural design



Wireless charging



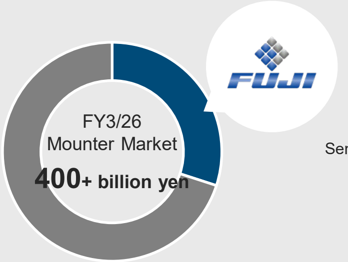
Multiplex communication

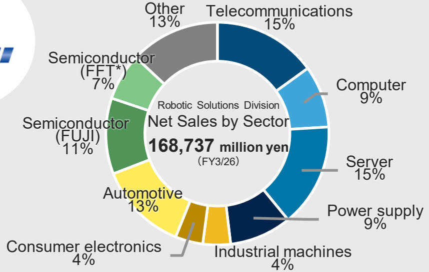


Linear motor

■ World's top class market share

- Customers across various industries and sectors





*FFT: Fasford Technology

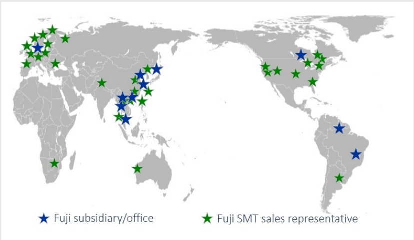
■ Unrivaled product development, proven by our modular concept

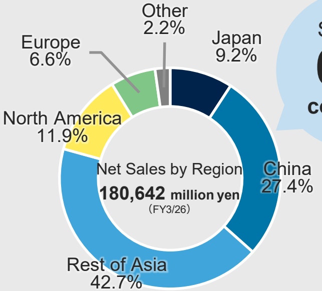
- Patent registrations in Japan and internationally: 7,000+ (as of March 31, 2026)
- Awards

2014 The 6th Robot Awards organized by Japan's Ministry of Economy, Trade and Industry (METI)
2016 The 2016 National Invention Award, presented by the Japanese Minister of education, Culture, Sports, Science and Technology
2018 An Ichimura Prize in Industry for Excellent Achievement

■ Worldwide sales and service network

- Supporting production by staying close with customers in each region



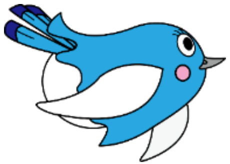


Sales in **60+** countries

Quarterly Results

(Millions of yen)

	FY3/23				FY3/24				FY3/25				FY3/26				FY3/27
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Orders	**42,411**	**45,310**	**26,906**	**27,800**	**27,630**	**28,437**	**28,954**	**31,187**	**24,777**	**25,760**	**32,755**	**40,594**	**43,640**	**43,119**	**56,523**	**64,146**	**85,784**
Robotic Solutions	38,185	41,558	22,997	24,967	25,528	24,278	26,093	28,104	21,976	22,869	29,445	38,575	40,618	40,772	53,925	61,833	82,841
Machine Tools	3,487	2,779	3,172	2,357	1,765	3,720	2,345	2,463	2,429	2,287	2,555	1,627	2,464	1,801	1,986	1,771	2,305
Others	738	972	736	475	336	438	515	620	371	603	753	391	557	545	610	541	637
Net sales	**39,233**	**39,436**	**36,791**	**37,865**	**33,054**	**29,503**	**33,110**	**31,391**	**31,051**	**31,907**	**30,607**	**33,821**	**41,521**	**38,021**	**47,748**	**53,351**	**60,597**
Robotic Solutions	36,174	35,334	33,912	34,458	30,474	26,041	30,006	28,073	28,257	28,406	27,644	29,849	38,448	35,028	45,084	50,175	58,624
Machine Tools	2,215	3,109	2,074	2,862	2,179	3,030	2,582	2,664	2,420	2,962	2,259	3,451	2,630	2,575	2,070	2,429	1,351
Others	842	992	805	544	400	431	522	653	373	538	703	520	442	417	592	747	621
Order backlogs	**66,771**	**72,645**	**62,759**	**52,695**	**47,271**	**46,205**	**42,048**	**41,845**	**35,571**	**29,425**	**31,573**	**38,346**	**40,465**	**45,563**	**54,338**	**65,133**	**90,320**
Robotic Solutions	59,308	65,533	54,618	45,127	40,182	38,418	34,505	34,536	28,255	22,719	24,520	33,246	35,416	41,160	50,001	61,660	85,877
Machine Tools	6,917	6,586	7,684	7,179	6,765	7,456	7,219	7,018	7,028	6,353	6,650	4,825	4,659	3,885	3,801	3,143	4,098
Others	545	525	456	387	323	330	323	290	288	352	402	273	389	517	535	329	344
Operating profit	**7,190**	**6,612**	**6,324**	**6,980**	**4,105**	**2,532**	**3,975**	**2,807**	**3,218**	**3,279**	**3,291**	**3,992**	**5,199**	**4,391**	**9,256**	**10,434**	**15,212**
Robotic Solutions	8,181	7,703	7,490	8,023	5,320	3,782	5,342	3,875	3,986	3,996	3,888	4,478	6,178	5,419	10,337	11,686	16,508
Machine Tools	-112	-202	-334	4	-246	-180	-291	-68	34	181	122	400	122	93	-55	-268	-184
Others	-21	-18	98	-97	-57	-43	-9	7	-33	-8	-14	-52	-58	-4	22	125	19
Corporate expenses	-857	-870	-929	-949	-910	-1,026	-1,066	-1,008	-768	-890	-705	-834	-1,042	-1,117	-1,048	-1,109	-1,131
Operating profit ratio	**18.3%**	**16.8%**	**17.2%**	**18.4%**	**12.4%**	**8.6%**	**12.0%**	**8.9%**	**10.4%**	**10.3%**	**10.8%**	**11.8%**	**12.5%**	**11.5%**	**19.4%**	**19.6%**	**25.1%**



Important Note about This Document

When we were preparing this material, we were careful to ensure accuracy, but we do not guarantee completeness. We accept no liability whatsoever for problems or damages that may arise as a result of the information in this document.

Performance forecasts and future predictions in this document are the results of estimates based on the information available at the time of the preparation of this document, and therefore include an element of risk and uncertainty. As a result, due to various factors such as changes in the business environment, actual results may differ significantly from the forecasts, outlook, and forward-looking statements mentioned or described.

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