

Second Quarter for Fiscal Year Ending March 2027

FUJI CORPORATION Financial Results Explanatory Materials

November 2026 | Premier Market of the Nagoya Stock Exchange, Prime Market of the Tokyo Stock Exchange, Securities Code: 6134

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01 | Financial Summary



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H1 FY3/27 Financial Results Summary

■ Record-high first-half results driven by strong AI server and semiconductor-related demand

Results for H1 FY3/27		(Millions of yen)
		YoY
Orders	**143,177**	+65.0%
Net sales	**127,838**	+60.7%
Operating profit	**33,631**	+250.6%

- **Orders**: Captured demand across diverse sectors, including AI servers, semiconductor, and automotive applications, through the multidimensional strategy
- **Net sales**: Widespread adoption of NXTR across diverse sectors and regions, driving first-half sales well above the previous record
- **Operating profit**: Increased significantly on higher net sales and the transition to NXTR
  (Operating profit margin: 26.3%)

FY3/27 Outlook (Upward Revision)				(Millions of yen)
		YoY	vs. Prev. Forecast	
Orders	**259,500**	+25.1%	+1.4%	
Net sales	**254,000**	+40.6%	+4.1%	
Operating profit	**65,500**	+123.7%	+9.2%	

- Strong market conditions are expected to continue, driven mainly by AI server and semiconductor-related demand
- Capture growth opportunities across sectors and regions through the multidimensional strategy, with NXTR at the core
- FY3/27 forecast revised upward again following the Q1 revision, with record-high results expected

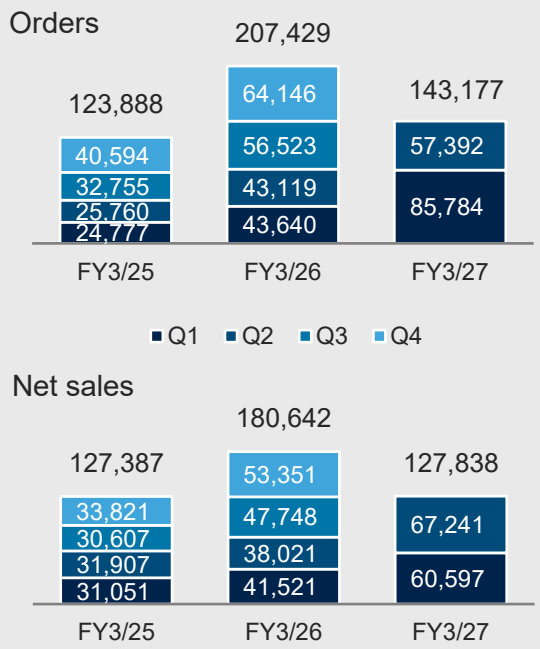
FUJI innovative spirit
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H1 FY3/27 Results

- Orders, net sales, and profits all reached first-half record highs
- Widespread adoption of NXTR and the multidimensional strategy contributed significantly to the results

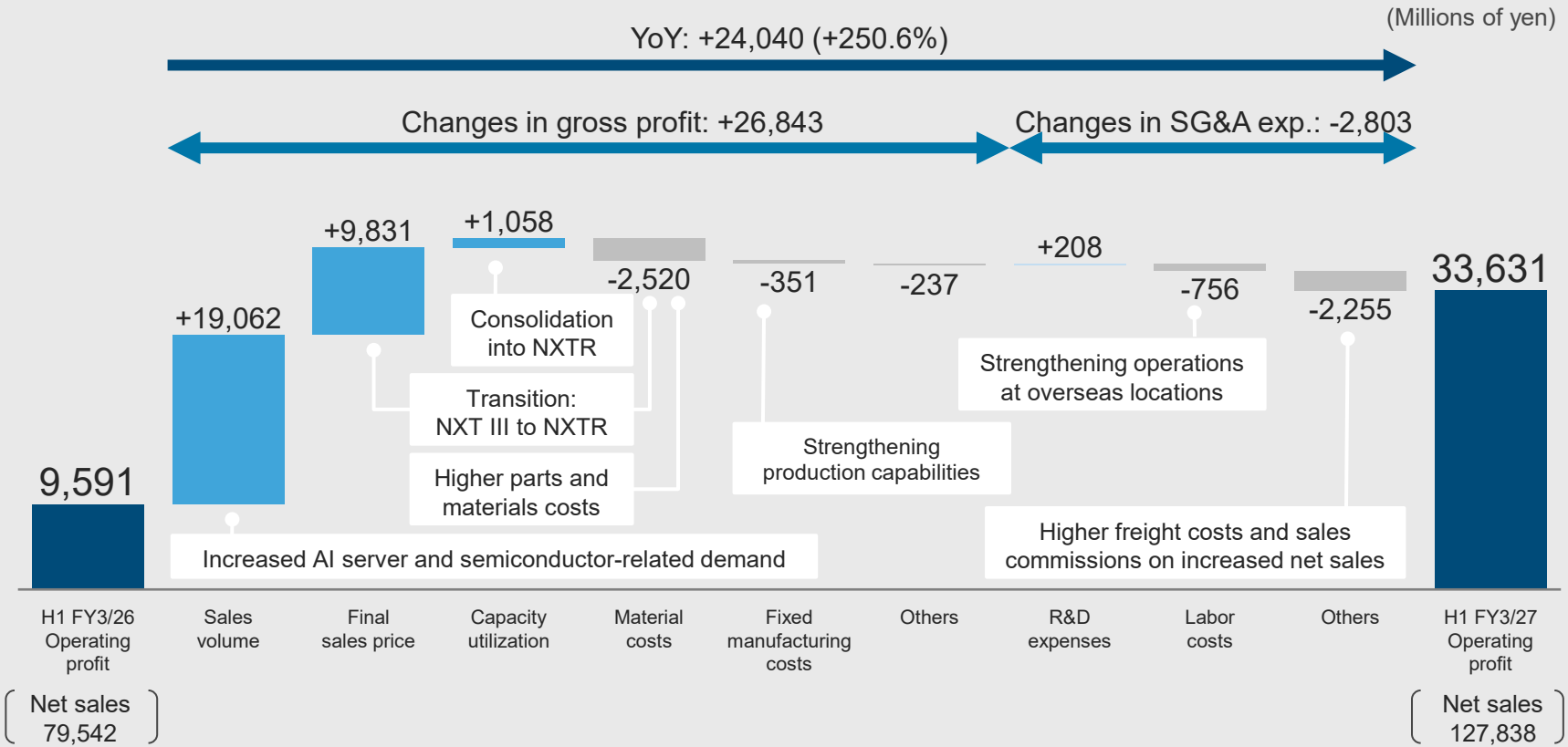
	H1 FY3/26 results	H1 FY3/27 results	YoY	
			Amount	Percentage
Orders	86,759	143,177	+56,417	+65.0%
Net sales	79,542	127,838	+48,295	+60.7%
Operating profit	9,591	33,631	+24,040	+250.6%
Operating profit ratio	12.1%	26.3%	–	–
Ordinary profit	10,228	34,374	+24,145	+236.1%
Profit attributable to owners of parent	8,988	25,708	+16,719	+186.0%

(Millions of yen)



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Analysis of Changes in Operating Profit



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Balance Sheet Summary

- Total assets increased by +29,636 million yen due to increases in notes and accounts receivable – trade, and cash and deposits
- Total liabilities increased by +7,480 million yen due to an increase in deposits received
- Net assets increased by +22,155 million yen due to an increase in retained earnings

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026	Difference	Factors of change
Current assets	195,507	221,784	+26,277	Notes and accounts receivable-trade +17,225 Cash and deposits +6,525
Non-current assets	82,849	86,208	+3,358	Investment securities +2,119
Total assets	278,356	307,993	+29,636	
Current liabilities	43,382	50,838	+7,455	Deposits received +4,380 Advances received +1,150
Non-current liabilities	2,519	2,544	+24	
Total liabilities	45,902	53,382	+7,480	
Net assets	232,454	254,610	+22,155	Retained earnings +21,303
Total liabilities and net assets	278,356	307,993	+29,636	

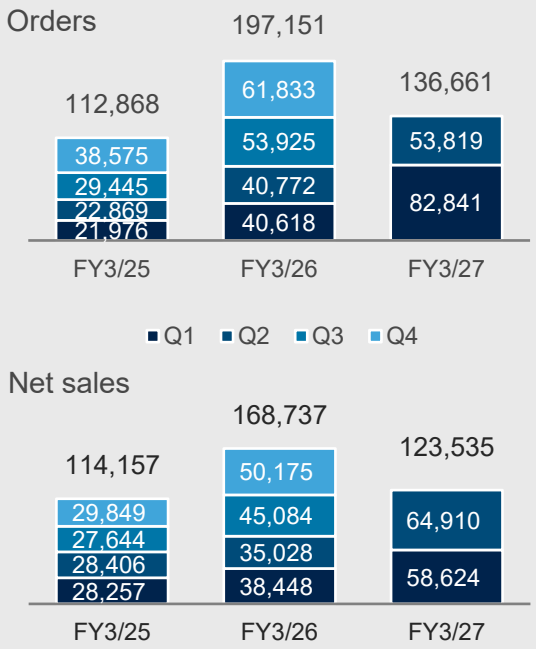
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Segment Results: Robotic Solutions Summary

- First-half results reached record highs
- NXTR captured strong AI server and semiconductor-related demand
- Q2 orders remained high even without one-off orders

	H1 FY3/26 results	H1 FY3/27 results	YoY	
			Amount	Percentage
Orders	81,391	136,661	+55,270	+67.9%
Net sales	73,477	123,535	+50,057	+68.1%
Operating profit	11,598	36,067	+24,469	+211.0%
Order backlogs	41,160	74,786	+33,626	+81.7%

(Millions of yen)



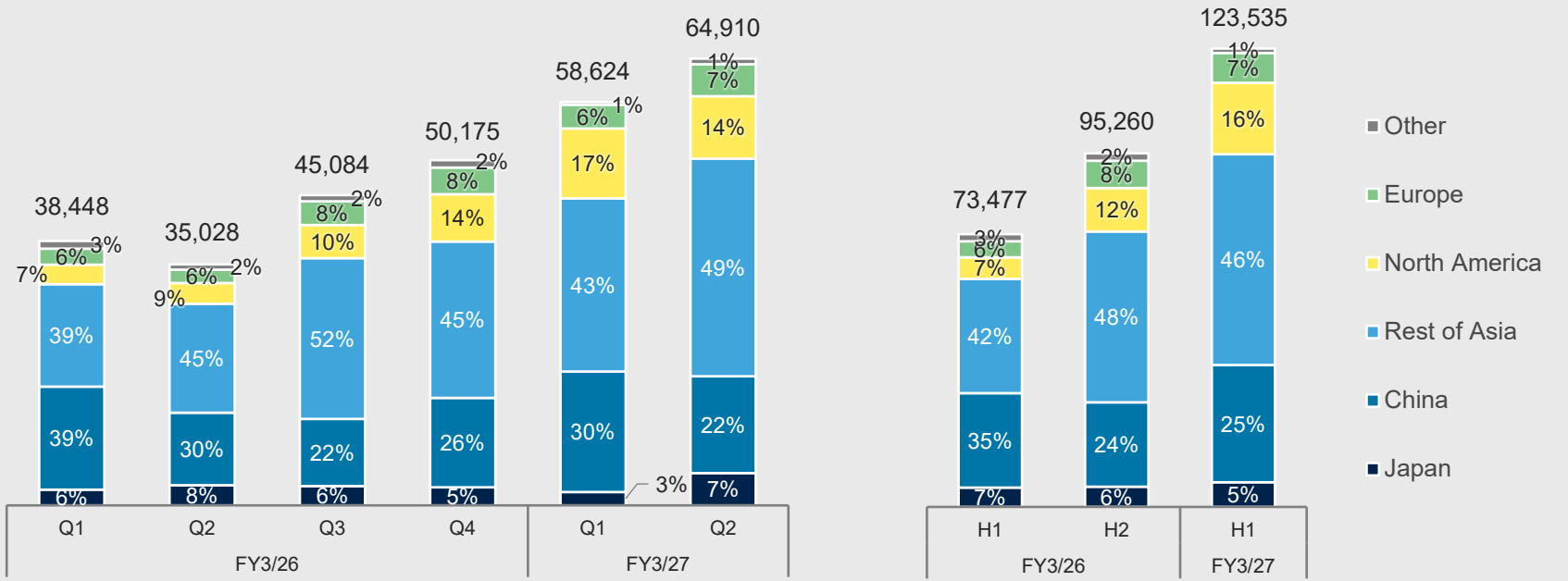
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Segment Results: Robotic Solutions Net Sales by Region

QoQ

- Rest of Asia: Sales for AI server and semiconductor-related applications grew, mainly in Thailand and Malaysia
- North America: Sales for server, infrastructure, and telecommunications applications remained solid

(Millions of yen)



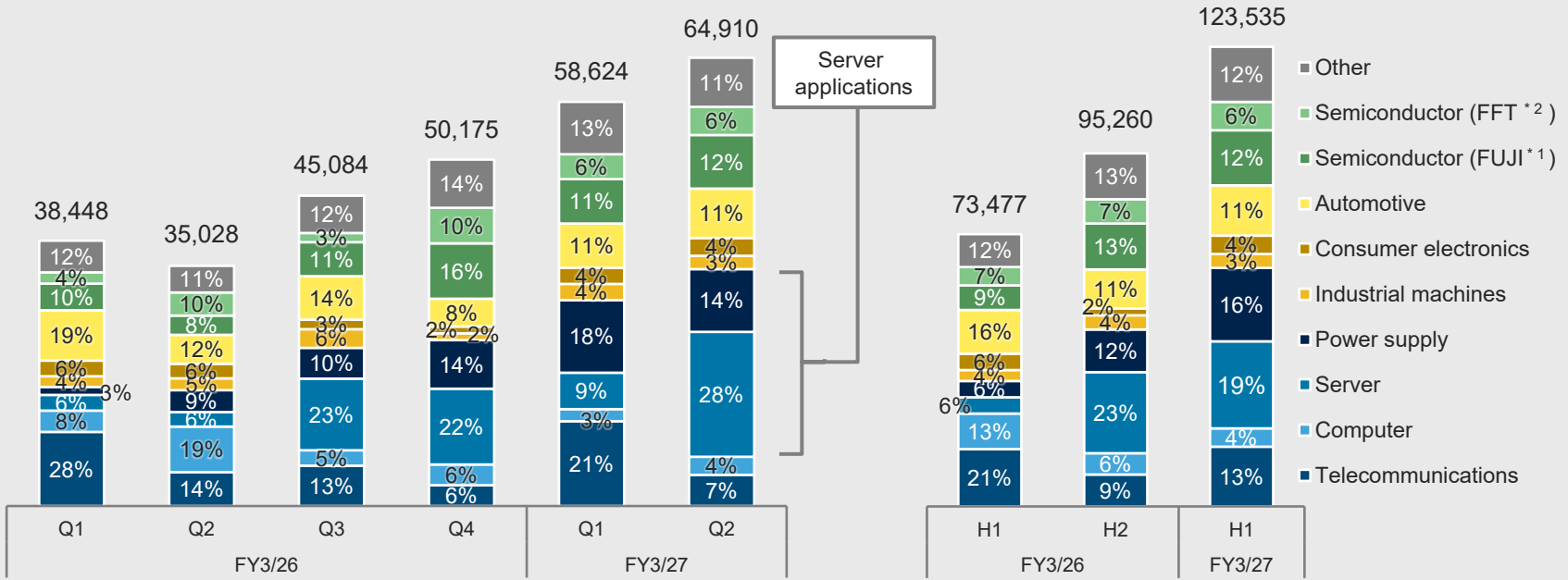
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Segment Results: Robotic Solutions Net Sales by Sector

QoQ

- Server: Sales increased significantly in Asia, China, and North America
- Semiconductor (FUJI): Demand for communications modules, optical transceivers, and SiP applications remained strong

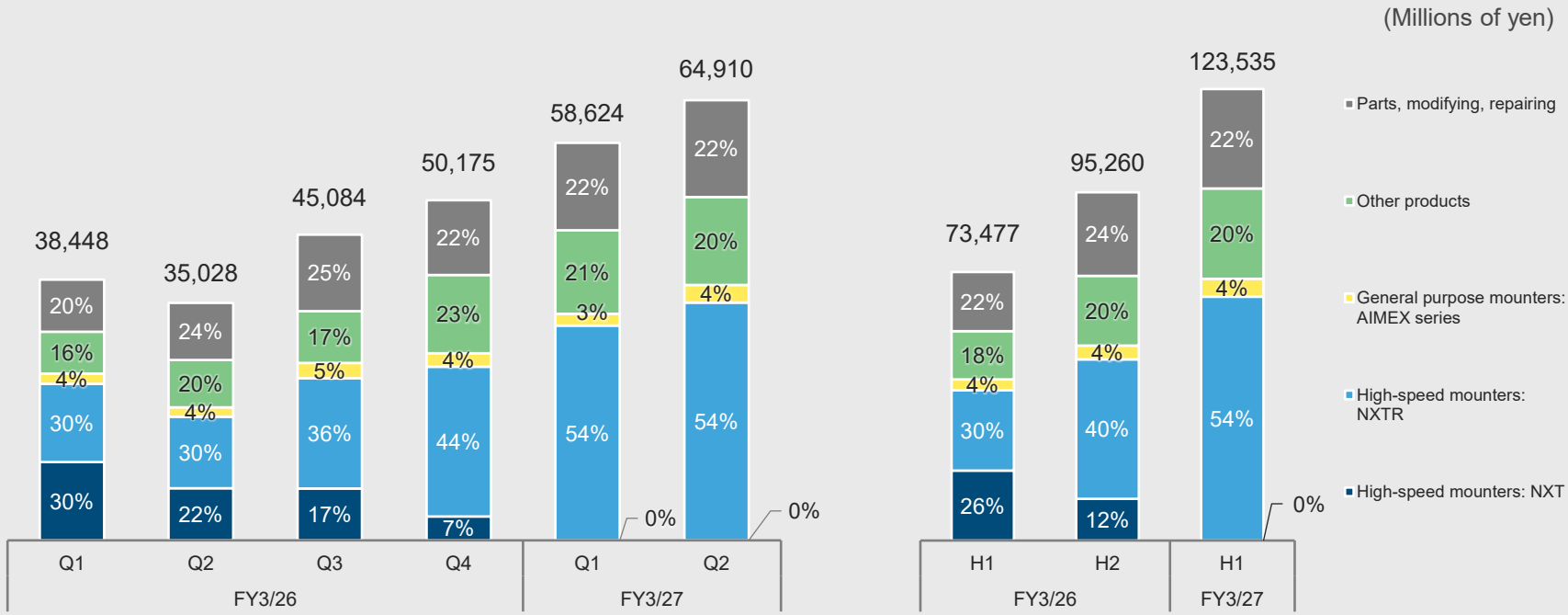
(Millions of yen)



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*1 Semiconductor (FUJI): SMT mounters for modules (communications modules, optical transceivers, etc.), SiPs, and advanced packages
*2 Semiconductor (FFT): Fasford Technology die bonders for general-purpose memory, logic devices, etc

Segment Results: Robotic Solutions Net Sales by Machine Type



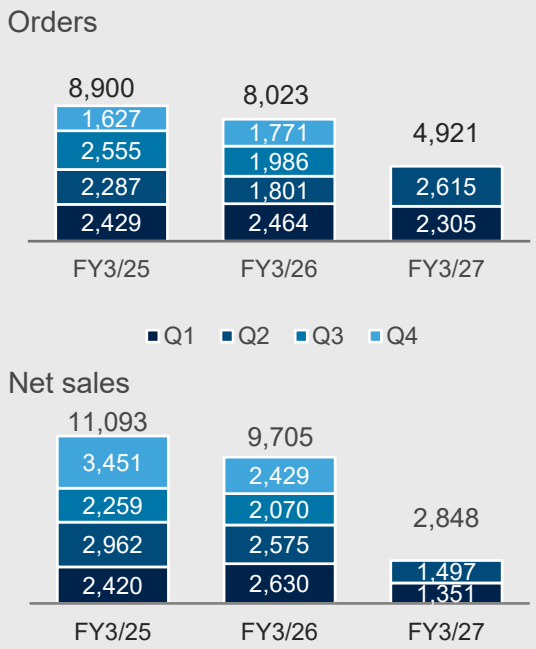
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Segment Results: Machine Tools Summary

- Lower net sales due to the low order backlog (3,143 million yen) at the start of the fiscal year
- Returned to profit in Q2, but did not achieve break-even for the first half

	H1 FY3/26 results	H1 FY3/27 results	YoY	
			Amount	Percentage
Orders	4,265	4,921	+655	+15.4%
Net sales	5,205	2,848	-2,356	-45.3%
Operating profit	216	-136	-352	-
Order backlogs	3,885	5,216	+1,330	+34.2%

(Millions of yen)



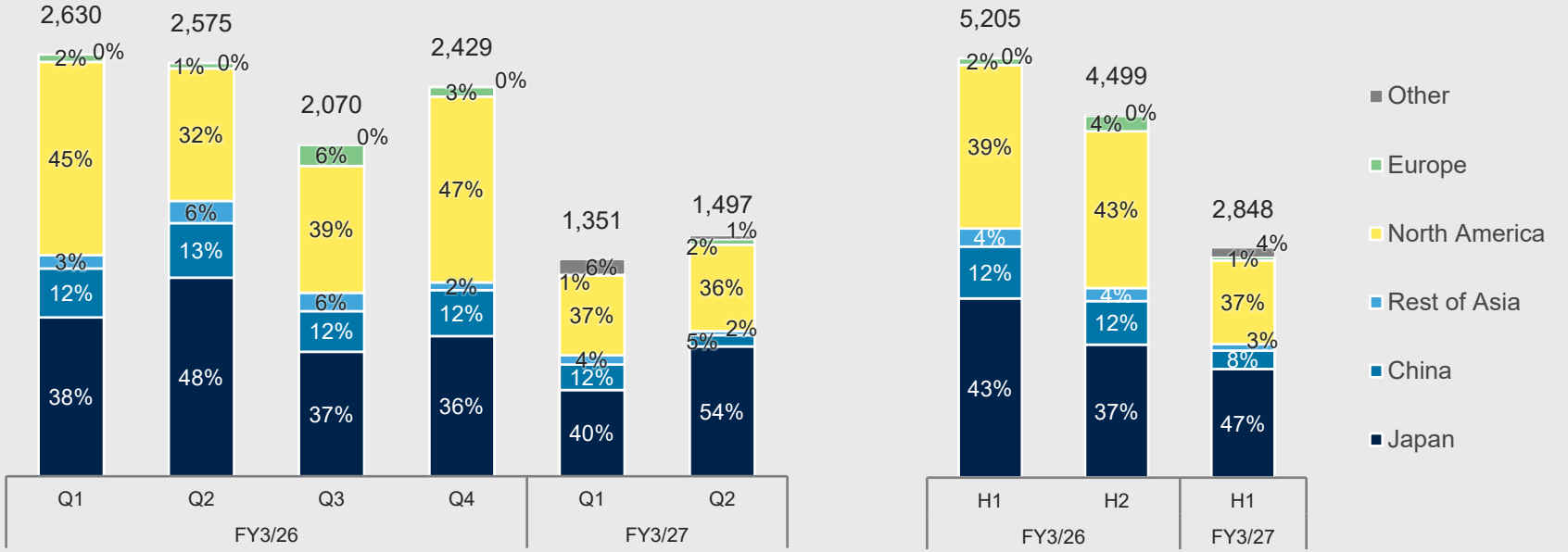
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Segment Results: Machine Tools Net Sales by Region

QoQ

■ Equipment demand for automotive applications remained weak across all regions

(Millions of yen)



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02 | Financial Forecast for FY3/27



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Financial Forecast

- Strong market conditions are expected to continue, driven mainly by AI server and semiconductor-related demand
- Capture demand across diverse sectors and regions through the multidimensional strategy centered on NXTR
- FY3/27 forecast revised upward, with record-high results expected

(Millions of yen)

	FY3/26 results	Forecast for FY3/27				
		Forecast released August 3, 2026	Updated forecast	YoY		vs. previous forecast
				Amount	Percentage	Amount
Orders	207,429	256,000	259,500	+52,070	+25.1%	+3,500
Net sales	180,642	244,000	254,000	+73,357	+40.6%	+10,000
Operating profit	29,282	60,000	65,500	+36,217	+123.7%	+5,500
Operating profit ratio	16.2%	24.6%	25.8%	–	–	–
Ordinary profit	31,291	61,100	66,200	+34,908	+111.6%	+5,100
Profit attributable to owners of parent	15,733	44,000	48,200	+32,466	+206.4%	+4,200
REFERENCE						
Capital expenditures	11,577	11,200	11,200	-377	-3.3%	±0
Depreciation	9,508	10,200	10,200	+691	+7.3%	±0
R&D expenses	8,514	8,600	8,200	-314	-3.7%	-400

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Forecast of Orders and Net Sales by Segment

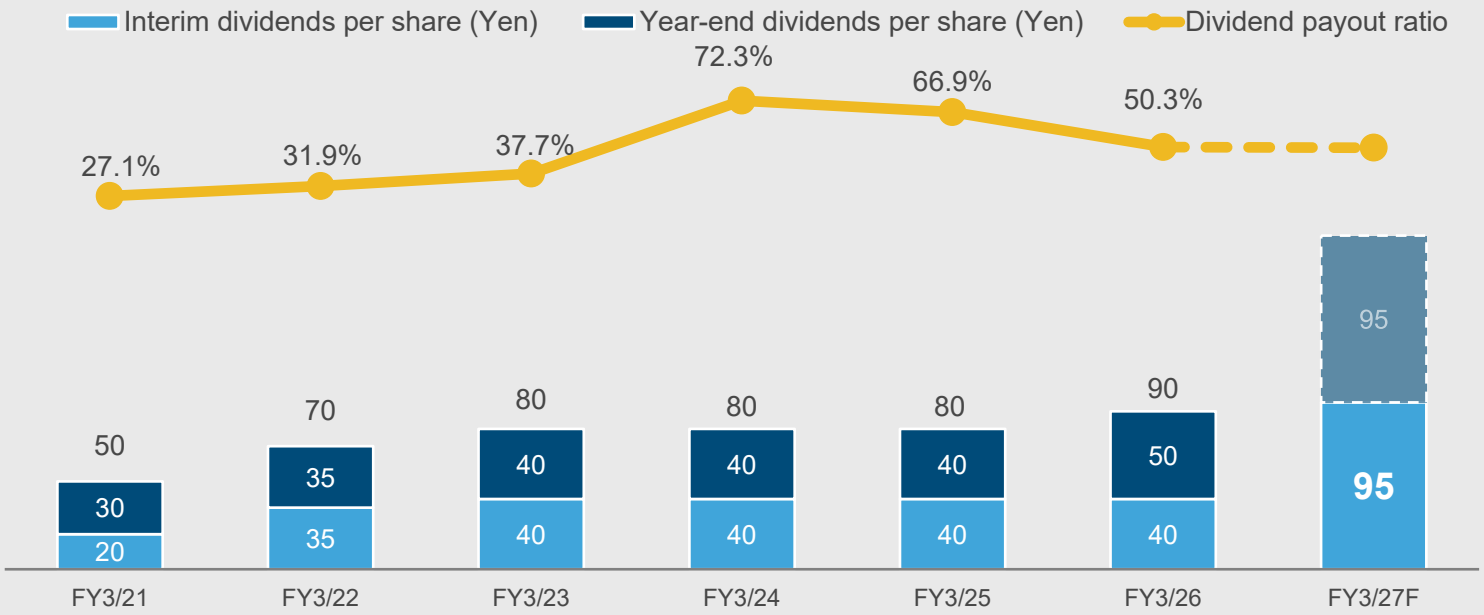
(Millions of yen)

		FY3/26 results	Forecast for FY3/27				
			Forecast released August 3, 2026	Updated forecast	YoY		vs. previous forecast
					Amount	Percentage	Amount
Robotic Solutions	Orders	197,151	245,000	247,000	+49,848	+25.3%	+2,000
	Net sales	168,737	233,000	242,000	+73,262	+43.4%	+9,000
	Order backlogs	61,660	73,660	66,660	+5,000	+8.1%	-7,000
Machine Tools	Orders	8,023	9,000	9,500	+1,476	+18.4%	+500
	Net sales	9,705	9,000	9,000	-705	-7.3%	±0
	Order backlogs	3,143	3,143	3,643	+500	+15.9%	+500
Others	Orders	2,255	2,000	3,000	+744	+33.0%	+1,000
	Net sales	2,199	2,000	3,000	+800	+36.4%	+1,000
	Order backlogs	329	329	329	±0	-	±0
Total	Orders	207,429	256,000	259,500	+52,070	+25.1%	+3,500
	Net sales	180,642	244,000	254,000	+73,357	+40.6%	+10,000
	Order backlogs	65,133	77,133	70,633	+5,500	+8.4%	-6,500

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Dividends

- Interim dividend: 95円 yen per share
- Year-end dividend to be determined in line with the policy of a dividend payout ratio of at least 50%



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03 | Acquisition and Cancellation of Treasury Shares



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Acquisition and Cancellation of Treasury Shares

■ Resolved at the Board of Directors meeting held on November 5, 2026

Total number of shares to be acquired	10 billion yen divided by the closing price on the Tokyo Stock Exchange on November 5, 2026 (fractions of a trading unit rounded down)
Anticipated total acquisition amount	10 billion yen
Acquisition date	November 6, 2026
Acquisition method	Purchase through the Tokyo Stock Exchange off-auction treasury share repurchase trading system (ToSTNeT-3) using the Fully Committed Share Repurchase (FCSR) method
Total number of shares to be cancelled	All shares acquired through this repurchase
Scheduled cancellation date	To be determined

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04 | Appendix



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Company Profile

Company name	FUJI CORPORATION (Former company name: Fuji Machine Mfg. Co., Ltd.)
Established	April 1959
Headquarters	19 Chausuyama, Yamamachi, Chiryu, Aichi 472-8686 Japan
Representative	Joji Isozumi, President and CEO
Share capital	5,878 million yen (as of March 31, 2026)
Sales	180,642 million yen (consolidated, FY3/26)
Employees	3,132 (consolidated, as of March 31, 2026)
Major products	Electronic assembly equipment (SMT pick and place machines), machine tools, semiconductor manufacturing machines
Listed stock markets	Premier Market of the Nagoya Stock Exchange Prime Market of the Tokyo Stock Exchange (Securities Code: 6134)

FUJI innovative spirit
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History



- Board assembly machine - BA



- Fuji Scalable Placement Platform - NXT





- Smart Locker System – Quist
- Mobility Support Robot - Hug

- FUJI Smart Factory Platform - NXTR S model (Standard)



- Fuji Flexible Placement Platform - AIMEXR

1959 1978 1994 2003 2013 2016 2018 2019 2022 2023 2024

Machine Tools

Electronic Assembly Equipment

New Business

Semiconductor

- Founded Fuji Machine Mfg. Co., Ltd.



- Ultra high-speed chip placer - CP-6



- Stock listed on the First Section of the Tokyo Stock Exchange
- Changed the company name to FUJI CORPORATION
- Formalized Fasford Technology Co., Ltd. as a subsidiary
- FUJI Smart Factory Platform - NXTR A model (Automation)



- Completed new factory building at Okazaki Plant
- Multi Task CNC Lathe - ACUFLEX

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Worldwide Operations



FUJI EUROPE CORPORATION GmbH



Kunshan Fuji Machine Mfg. Co., Ltd.

Fuji Machine China Co., Ltd.



Fuji America Corporation

Fuji Machine America Corporation



Fuji Do Brasil Máquinas Industriais Ltda.

FUJI INDIA CORPORATION PRIVATE LIMITED

FUJI MACHINE ASIA PTE. LTD.



Headquarters

Toyota Plant

Okazaki Plant

Sendai Sales Office

Fasford Technology Co., Ltd.

Tokyo Branch Office

EDEC LINSEY SYSTEM Co., Ltd.

ADTEK FUJI Co., Ltd.

FUJI LINEAR CORPORATION

Osaka Branch Office

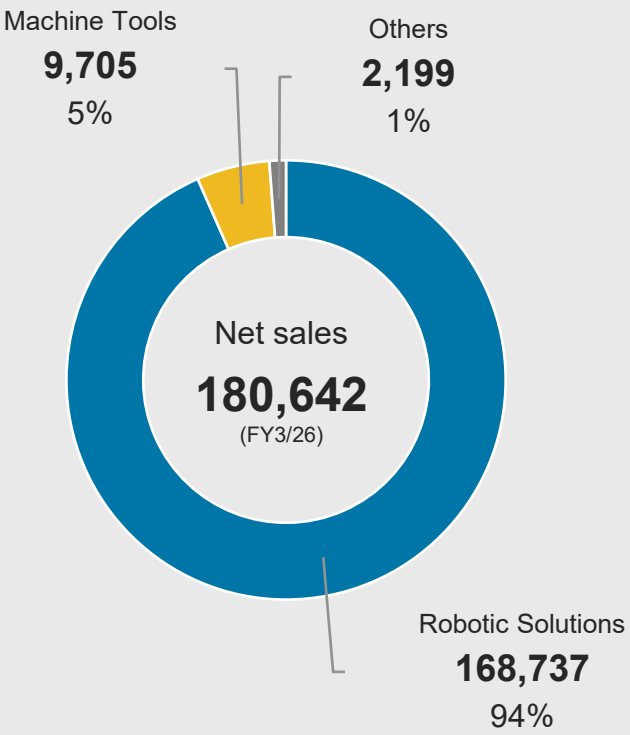
Fukuoka Sales Office

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Business Overview

Robotic solutions accounts for 90% of net sales

(Millions of yen)



Robotic Solutions Division

SMT pick and place machines (mounters)





Semiconductor manufacturing machines (die bonders)



DB850 series

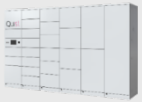


DB820

Lifestyle support



Mobility Support Robot
Huġ



Smart Locker System
Quist

Machine Tools Division

Machine tools (lathes)



Front-facing Twin Spindle Lathe
CS SERIES

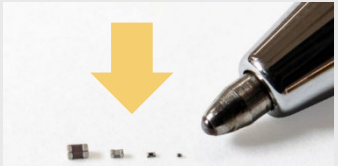


Opposing Twin Spindle Lathe
ANW SERIES

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What Are SMT Pick and Place Machines (Mounters)?

- **SMT** stands for Surface Mount Technology
  ・・・This is the technology of accurately arranging electronic components on printed wiring boards.
- **Mounters** are machines that place electronic components on the surface of the boards.
- Fuji mounters can place up to 16 micro-sized electronic components per second.
- High-speed, high-precision placement down to 0.16 mm × 0.08 mm components.
- Supports large, heavy AI server components (200 mm × 200 mm, 2.0 kg) for advanced packaging technologies, including Co-packaged optics.



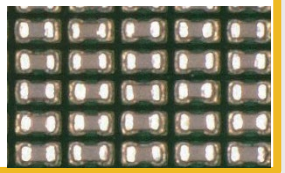
Chip-type electronic components

Placement accuracy: ±10μm

Gaps between components:

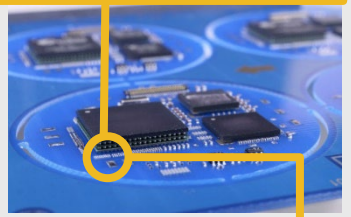
X = 0.05 mm

Y = 0.05 mm





Printed circuit boards (before placement)



Printed circuit boards (after placement)

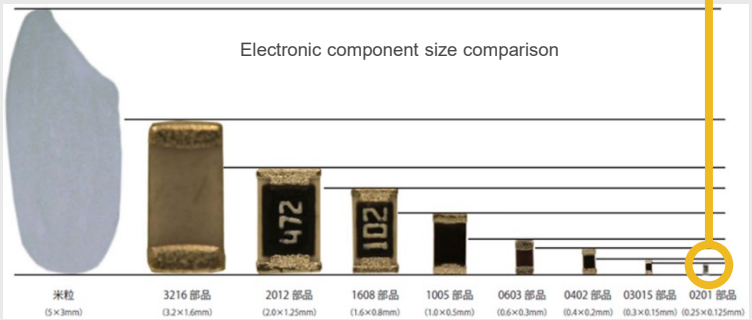
Mounter NXTR



Support for large, heavy components



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Fuji's Involvement in Electronics Manufacturing

Material formation
Component processing

Manufacture of PCBs

Manufacturers of:
- Component electronics
- PCBs
- Solder paste

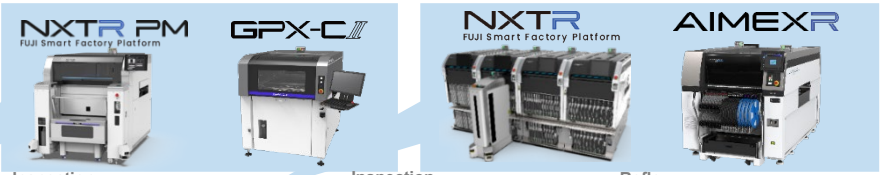
Customers
- EMS*
- Tier 1 and Tier 2 automotive suppliers etc.

Product assembly

- Various manufacturers

Final products

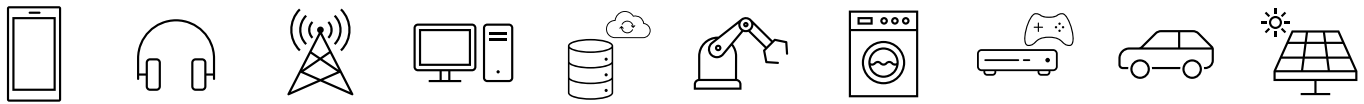
SMT process







Printed circuit boards (PCBs) → Print solder paste → Place electronic components → Heat in reflow oven → PCB manufacturing completed



*EMS: An abbreviation for Electronics Manufacturing Service, referring to companies that manufacture products on behalf of other companies.

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Fuji's Strengths

■ Technical strengths

- Complete in-house manufacturing and development of core technologies such as motors, servos, and vision processing

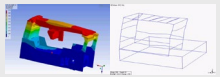


Servo control

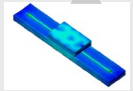




Vision processing



Structural design



Wireless charging



Multiplex communication



Linear motor

■ Unrivaled product development, proven by our modular concept

- Patent registrations in Japan and internationally: 7,000+ (as of March 31, 2026)
- Awards

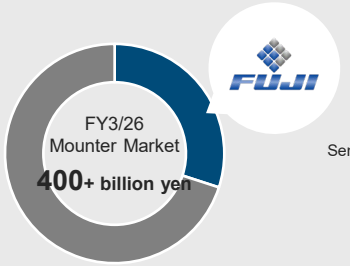
2014 The 6th Robot Awards organized by Japan's Ministry of Economy, Trade and Industry (METI)
2016 The 2016 National Invention Award, presented by the Japanese Minister of Education, Culture, Sports, Science and Technology
2018 An Ichimura Prize in Industry for Excellent Achievement

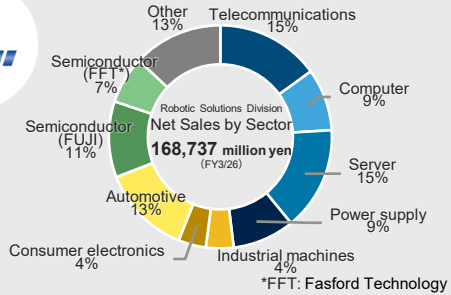




■ World's top class market share

- Customers across various industries and sectors

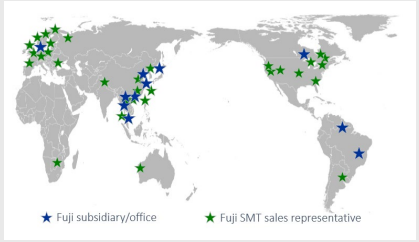


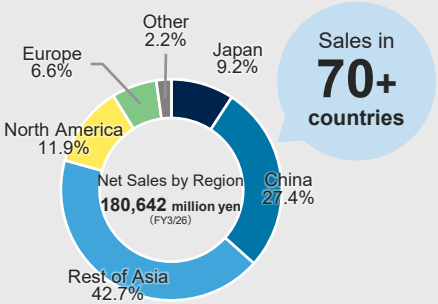


*FFT: Fasford Technology

■ Worldwide sales and service network

- Supporting production by staying close with customers in each region





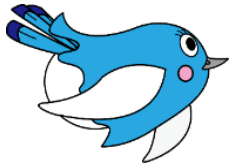
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Quarterly Performance Trends

(Millions of yen)

	FY3/23				FY3/24				FY3/25				FY3/26				FY3/27	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Orders	**42,411**	**45,310**	**26,906**	**27,800**	**27,630**	**28,437**	**28,954**	**31,187**	**24,777**	**25,760**	**32,755**	**40,594**	**43,640**	**43,119**	**56,523**	**64,146**	**85,784**	**57,392**
Robotic Solutions	38,185	41,558	22,997	24,967	25,528	24,278	26,093	28,104	21,976	22,869	29,445	38,575	40,618	40,772	53,925	61,833	82,841	53,819
Machine Tools	3,487	2,779	3,172	2,357	1,765	3,720	2,345	2,463	2,429	2,287	2,555	1,627	2,464	1,801	1,986	1,771	2,305	2,615
Others	738	972	736	475	336	438	515	620	371	603	753	391	557	545	610	541	637	957
Net sales	**39,233**	**39,436**	**36,791**	**37,865**	**33,054**	**29,503**	**33,110**	**31,391**	**31,051**	**31,907**	**30,607**	**33,821**	**41,521**	**38,021**	**47,748**	**53,351**	**60,597**	**67,241**
Robotic Solutions	36,174	35,334	33,912	34,458	30,474	26,041	30,006	28,073	28,257	28,406	27,644	29,849	38,448	35,028	45,084	50,175	58,624	64,910
Machine Tools	2,215	3,109	2,074	2,862	2,179	3,030	2,582	2,664	2,420	2,962	2,259	3,451	2,630	2,575	2,070	2,429	1,351	1,497
Others	842	992	805	544	400	431	522	653	373	538	703	520	442	417	592	747	621	833
Order backlogs	**66,771**	**72,645**	**62,759**	**52,695**	**47,271**	**46,205**	**42,048**	**41,845**	**35,571**	**29,425**	**31,573**	**38,346**	**40,465**	**45,563**	**54,338**	**65,133**	**90,320**	**80,472**
Robotic Solutions	59,308	65,533	54,618	45,127	40,182	38,418	34,505	34,536	28,255	22,719	24,520	33,246	35,416	41,160	50,001	61,660	85,877	74,786
Machine Tools	6,917	6,586	7,684	7,179	6,765	7,456	7,219	7,018	7,028	6,353	6,650	4,825	4,659	3,885	3,801	3,143	4,098	5,216
Others	545	525	456	387	323	330	323	290	288	352	402	273	389	517	535	329	344	469
Operating profit	**7,190**	**6,612**	**6,324**	**6,980**	**4,105**	**2,532**	**3,975**	**2,807**	**3,218**	**3,279**	**3,291**	**3,992**	**5,199**	**4,391**	**9,256**	**10,434**	**15,212**	**18,418**
Robotic Solutions	8,181	7,703	7,490	8,023	5,320	3,782	5,342	3,875	3,986	3,996	3,888	4,478	6,178	5,419	10,337	11,686	16,508	19,559
Machine Tools	-112	-202	-334	4	-246	-180	-291	-68	34	181	122	400	122	93	-55	-268	-184	47
Others	-21	-18	98	-97	-57	-43	-9	7	-33	-8	-14	-52	-58	-4	22	125	19	77
Corporate expenses	-857	-870	-929	-949	-910	-1,026	-1,066	-1,008	-768	-890	-705	-834	-1,042	-1,117	-1,048	-1,109	-1,131	-1,266
Operating profit ratio	**18.3%**	**16.8%**	**17.2%**	**18.4%**	**12.4%**	**8.6%**	**12.0%**	**8.9%**	**10.4%**	**10.3%**	**10.8%**	**11.8%**	**12.5%**	**11.5%**	**19.4%**	**19.6%**	**25.1%**	**27.4%**

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