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CONSOLIDATED FINANCIAL RESULTS FOR THE FISCAL YEAR ENDED MARCH 31, 2026 [J-GAAP]

May 14, 2026

Listed Company Name: FUJI CORPORATION
 Securities Code: 6134
 Listings: Tokyo Stock Exchange, Nagoya Stock Exchange
 URL: <https://www.fuji.co.jp/>
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Scheduled Ordinary General Meeting of Shareholders: June 26, 2026
 Scheduled date to start dividend payments: June 29, 2026
 Scheduled date to submit securities report: June 25, 2026
 Preparation of results briefing materials: Yes
 Holding of financial results briefing: Yes

(Amounts less than one million yen have been truncated)

1. Consolidated Financial Results (From April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	180,642	41.8	29,282	112.5	31,291	104.1	15,733	44.3
Fiscal year ended March 31, 2025	127,387	0.3	13,781	2.7	15,328	2.1	10,906	4.5

Note: Comprehensive income Fiscal year ended March 31, 2026: ¥22,639 million [249.6%]
 Fiscal year ended March 31, 2025: ¥6,476 million [(67.9)%]

	Profit per share	Diluted profit per share	Return on equity	Ordinary profit to total assets	Operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	178.79	—	7.0	12.0	16.2
Fiscal year ended March 31, 2025	119.64	—	4.9	6.2	10.8

Reference: Equity in earnings (losses) of affiliates Fiscal year ended March 31, 2026: ¥— million
 Fiscal year ended March 31, 2025: ¥— million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	278,356	232,454	83.5	2,642.59
As of March 31, 2025	244,289	218,682	89.5	2,461.37

Reference: Shareholders' equity As of March 31, 2026 : ¥232,317 million
 As of March 31, 2025 : ¥218,561 million

(3) Consolidated Cash Flows

	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of the period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	9,181	(6,971)	(9,038)	53,159
Fiscal year ended March 31, 2025	23,413	(11,418)	(16,195)	58,005

2. Dividends

	Dividends per share					Total dividend amount (Annual)	Dividend payout ratio (Consolidated)	Dividends to net assets (Consolidated)
	First quarter- end	Second quarter- end	Third quarter- end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	40.00	—	40.00	80.00	7,216	66.9	3.2
Fiscal year ended March 31, 2026	—	40.00	—	50.00	90.00	7,928	50.3	3.5
Fiscal year ending March 31, 2027 (Forecast)	—	95.00	—	95.00	190.00		50.6	

3. Forecast of Consolidated Results for the Fiscal Year Ending March 31, 2027 (From April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	112,000	40.8	24,900	159.6	25,300	147.3	19,400	115.8	220.67
Full year	211,000	16.8	43,600	48.9	44,300	41.6	33,000	109.7	375.37

*Notes

(1) Significant changes in scope of consolidation during the period under review: None

New Company: — Exclusion: —

(2) Changes in accounting policies, accounting estimates, and retrospective restatements

1) Changes in accounting policies in accordance with revision of accounting standards: None

2) Changes in accounting policies other than item 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatements: None

(3) Number of shares issued (common stock)

1) Number of shares issued as of end of period (including treasury shares)

As of March 31, 2026: 97,823,748 shares

As of March 31, 2025: 97,823,748 shares

2) Number of treasury shares as of end of period

As of March 31, 2026: 9,910,679 shares

As of March 31, 2025: 9,026,846 shares

3) Average number of shares during the period

Fiscal year ended March 31, 2026: 87,997,810 shares

Fiscal year ended March 31, 2025: 91,158,931 shares

(Reference) Overview of Non-consolidated Financial Results**1. Non-consolidated Financial Results (From April 1, 2025 to March 31, 2026)****(1) Non-consolidated Operating Results**

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	149,641	57.2	26,222	179.7	34,605	236.7	28,903	245.2
Fiscal year ended March 31, 2025	95,174	3.5	9,374	11.5	10,276	1.5	8,373	15.5

	Profit per share		Diluted profit per share	
	Yen		Yen	
Fiscal year ended March 31, 2026	328.46		—	
Fiscal year ended March 31, 2025	91.86		—	

(2) Non-consolidated Financial Position

	Total assets		Net assets		Equity ratio		Net assets per share	
	Millions of yen		Millions of yen		%	Yen		
As of March 31, 2026	228,275		193,007		84.6	2,195.44		
As of March 31, 2025	189,534		171,246		90.4	1,928.52		

Reference: Shareholders' equity As of March 31, 2026 : ¥193,007 million
As of March 31, 2025 : ¥171,246 million

The consolidated financial results are not subject to review procedures by certified public accountants or auditing firms.

Explanation regarding appropriate use of results forecasts and other special remarks

(Notes on the forward-looking statements)

The forward-looking statements, including results forecasts, contained in these materials are based on information available to FUJI CORPORATION (hereinafter referred to as the "Company") and on certain assumptions deemed to be reasonable as of the date of release of this document and they are not meant to be a commitment by the Company. Also, actual business results may differ substantially due to a number of factors. Please refer to "1. Overview of Operating Results, etc. (4) Future Outlook" on page 4 of the attachment for details regarding assumptions and other matters concerning the forecast of consolidated results.

(How to obtain results briefing materials for financial results)

The results briefing materials will be posted on the Company's website from May 14, 2026.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year Ended March 31, 2026

In the fiscal year ended March 31, 2026, although the economy stalled in some areas due to concerns over rising oil prices amid escalating tensions in the Middle East, it recovered gradually, supported by a rebound in exports to Asia. In addition, corporate capital investment remained firm, centering on software investment. In the global economy, although Europe saw weak export performance, the economy rebounded, driven by domestic demand. In North America and China, investment in intellectual property such as software remained robust, driven by strong demand for AI. However, the impact on the global economy of factors such as rising geopolitical risks stemming from the escalating tensions in the Middle East remains uncertain.

In this environment, within our main business of Robotic Solutions, with the aim to have the top market share for all products we handle, we have developed new markets and customers by focusing on expanding the sales of the latest models, such as the modular SMT pick and place machine NXTR and the expandable all-in-one pick and place machine AIMEXR. In particular, the NXTR has proven successful due to its automation and high-density placement, as well as improved performance and expanded functionality. As a result of the recognition of these advantages, the transition from our previous flagship model, the NXTIII, has been completed. To meet the growing demand for the NXTR, we have worked to strengthen the production system by utilizing the new factory building at the Okazaki Factory, which was completed in September 2024. Also, we have promoted the commercialization of products other than SMT pick and place machines, such as the smart locker system Quist, the transfer support robot Hug and the waste-sorting robot R-PLUS, and aimed to create businesses that will become the pillars of the next generation. In the Machine Tools business, in order to create a cycle of sustainable profit growth, we have established an advantage in the turnkey business by striving to improve production efficiency and proposal-based sales capabilities, and worked to acquire new customers. Additionally, we have further enhanced the competitiveness of our new multi-tasking lathe ACUFLEX, that addresses diversified production forms and needs for component processing. We also promoted improvements in operational efficiency in production, sales and development across the Group through the use of digital technology and aimed to increase profitability. Additionally, we accelerated efforts to achieve sustainable growth as a company by establishing a specialized department for promoting sustainability.

As a result of the above, net sales for the fiscal year ended March 31, 2026 increased by ¥53,255 million (41.8%) from the previous fiscal year, to ¥180,642 million. Operating profit increased by ¥15,501 million (112.5%) from the previous fiscal year, to ¥29,282 million, and ordinary profit increased by ¥15,962 million (104.1%) from the previous fiscal year, to ¥31,291 million. In addition, profit attributable to owners of parent increased by ¥4,826 million (44.3%) from the previous fiscal year, to ¥15,733 million.

Operating results by segments are as follows.

Robotic Solutions

In the Asian region, particularly in Thailand and India, demand for AI server-related equipment remained at a high level, and demand for semiconductor-related equipment, including die bonders, also grew. As a result, net sales for the segment increased by ¥54,580 million (47.8%) from the previous fiscal year, to ¥168,737 million. Operating profit increased by ¥17,273 million (105.7%) from the previous fiscal year, to ¥33,623 million.

Machine Tools

Demand for automotive sector equipment remained sluggish, and sales volumes declined significantly, particularly in the North American market. As a result, net sales for the segment decreased by ¥1,388 million (12.5%) from the previous fiscal year, to ¥9,705 million, and operating loss was ¥107 million (operating profit for the previous fiscal year was ¥740 million).

(2) Overview of Financial Position for the Fiscal Year Ended March 31, 2026

(Assets)

The current assets as of March 31, 2026 was ¥195,507 million, an increase of ¥40,079 million from the end of the previous fiscal year. This is mainly because notes and accounts receivable-trade increased by ¥30,543 million and inventories increased by ¥10,914 million. Non-current assets decreased of ¥6,012 million compared with the end of the previous fiscal year, to ¥82,849 million. This is mainly because goodwill decreased by 8,087 million due to the recognition of impairment losses on goodwill related to our subsidiary, Fasford Technology Co., Ltd., while retirement benefit asset increased by 2,048 million.

As a result, total assets increased by ¥34,067 million from the end of the previous fiscal year, to ¥278,356 million.

(Liabilities)

The current liabilities as of March 31, 2026 was ¥43,382 million, an increase of ¥21,126 million from the end of the previous fiscal year. This is mainly because income taxes payable increased by ¥7,440 million, notes and accounts payable-trade increased by ¥6,977 million, and advance received and deposits received (included in "Other" in current liabilities) increased by ¥5,482 million. Non-current liabilities decreased by ¥831 million compared with the end of the previous fiscal year, to ¥2,519 million. This is mainly because deferred tax liabilities decreased by ¥1,052 million.

As a result, total liabilities increased by ¥20,295 million from the end of the previous fiscal year, to ¥45,902 million.

(Net assets)

The total net assets as of March 31, 2026 was ¥232,454 million, an increase of ¥13,772 million from the end of the previous fiscal year. This is mainly because retained earnings increased by ¥15,733 million due to profit attributable to owners of parent and foreign currency translation adjustment increased by 4,187 million due to the continuing weak yen in exchange markets, while retained earnings decreased by ¥7,075 million due to payment of dividends.

As a result, equity ratio as of March 31, 2026 was 83.5% (89.5% at the end of the previous fiscal year).

(3) Overview of Cash Flows for the Fiscal Year Ended March 31, 2026

The balance of cash and cash equivalents as of March 31, 2026 decreased by ¥4,846 million compared with the end of the previous fiscal year, to ¥53,159 million.

Net cash provided by operating activities was ¥9,181 million (¥23,413 million in the previous fiscal year). This is mainly due to positive factors such as profit before income taxes of ¥24,641 million, impairment losses of 9,717 million, depreciation of ¥9,508 million and increase in trade payables of 5,962 million outnumbering negative factors such as an increase in trade receivables of ¥29,127 million and increase in inventories of 9,532 million.

Net cash used in investing activities was ¥6,971 million (¥11,418 million in the previous fiscal year). This is mainly due to purchase of property, plant and equipment and intangible assets of ¥11,612 million outnumbering proceeds from sale of investment securities of ¥4,937 million.

Net cash used in financing activities was ¥9,038 million (¥16,195 million in the previous fiscal year). This is mainly due to dividends paid of ¥7,085 million and purchase of treasury shares of ¥2,374 million.

Furthermore, trends in the cash flow index were as follows:

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Equity ratio (%)	85.8	88.5	90.9	89.5	83.5
Equity ratio based on market price (%)	88.1	84.8	98.5	76.1	147.2
Ratio of interest-bearing liabilities to cash flows (Years)	—	—	—	—	—
Interest coverage ratio (Times)	3,856.6	2,026.0	1,016.8	1,164.9	431.4

Equity ratio: shareholders' equity/total assets

Equity ratio based on market price: market capitalization/total assets

Ratio of interest-bearing liabilities to cash flows: interest-bearing liabilities/cash flows

Interest coverage ratio: cash flows/interest payments

Notes:

1. Each index is calculated on a consolidated basis.
2. Market capitalization is calculated based on the number of shares issued excluding treasury shares.
3. Cash flows refer to cash flows from operating activities.
4. Interest-bearing liabilities refer to all interest paying debts on the consolidated balance sheets.

(4) Future Outlook

With regard to the future outlook, due to the prolonged nature of geopolitical risks, including the situation in the Middle East, as well as fluctuations in exchange rates, the outlook for the global economy is expected to remain uncertain. Under such circumstances, in the Robot Solutions business, which handles the Company's core product, SMT pick and place machines, we will strengthen our product development and proposal capabilities that accurately address the needs of growth sectors, including increasing demand for AI-related technologies and data centers, as well as advancements in the electrification and sophistication of automobiles and actively pursue sales initiatives.

Meanwhile, in the Machine Tools business, although a full-scale recovery in the market environment is expected to take some time, we will further strengthen our turnkey solution business, which is a core strength of our company, and endeavor to stabilize and improve our earnings base.

Forecasts of consolidated results for the fiscal year ending March 31, 2027 are as follows.

(Millions of yen)

	Net Sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
First half	112,000	24,900	25,300	19,400
Full year	211,000	43,600	44,300	33,000

(5) Basic Policy for Profit Distribution and Dividends for the Fiscal Year Ended March 31, 2026 and the Fiscal Year Ending March 31, 2027

With regard to the Company's basic policy for profit distribution, we strive to maintain a basic policy with a dividend target payout ratio of 50%, paying attention to capital demands for future business development as well as considering the continuous return of profits to shareholders as one of the most important management measures.

In addition, retained earnings are used for proactive investments for further growth and expansion, such as developing next-generation products and building a production structure, as well as to improve and strengthen the Company's business structure.

Year-end dividends are proposed at ¥50 per share, based on the basic policy for profit distribution. This results in a total annual dividend of ¥90 per share, including the interim dividend of ¥40.

In view of the earnings forecast of the Group for the next fiscal year, interim and year-end dividends for the fiscal year ending March 31, 2027 are both scheduled to be ¥95 per share, for a total annual dividend of ¥190.

2. Basic Concept Concerning Selection of Accounting Standards

Considering the comparability of consolidated financial statements across periods and among companies, the Group's policy is to prepare its consolidated financial statements according to Japanese GAAP.

With regard to future application of International Financial Reporting Standards (IFRS), we intend to continue studying the matter based on the status of application in Japan.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	57,580	53,741
Notes and accounts receivable - trade	34,798	65,341
Securities	1,600	1,181
Merchandise and finished goods	12,883	19,795
Work in process	28,136	30,294
Raw materials and supplies	12,171	14,014
Other	8,375	11,283
Allowance for doubtful accounts	(118)	(147)
Total current assets	155,427	195,507
Non-current assets		
Property, plant and equipment		
Buildings and structures	45,842	45,957
Accumulated depreciation and impairment	(22,128)	(23,916)
Buildings and structures, net	23,714	22,040
Machinery, equipment and vehicles	25,519	25,629
Accumulated depreciation and impairment	(18,758)	(19,166)
Machinery, equipment and vehicles, net	6,760	6,463
Tools, furniture and fixtures	12,255	12,562
Accumulated depreciation and impairment	(10,551)	(10,784)
Tools, furniture and fixtures, net	1,703	1,777
Land	5,756	6,394
Construction in progress	151	1,034
Total property, plant and equipment	38,086	37,711
Intangible assets		
Goodwill	8,087	—
Software	11,686	13,722
Other	2,976	107
Total intangible assets	22,749	13,830
Investments and other assets		
Investment securities	20,962	21,871
Deferred tax assets	1,257	1,645
Retirement benefit asset	5,028	7,077
Other	777	713
Total investments and other assets	28,025	31,308
Total non-current assets	88,862	82,849
Total assets	244,289	278,356

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,842	14,820
Income taxes payable	2,967	10,407
Provision for product warranties	640	855
Other	10,805	17,300
Total current liabilities	22,256	43,382
Non-current liabilities		
Deferred tax liabilities	2,731	1,679
Retirement benefit liability	422	464
Provision for share awards	—	256
Other	196	119
Total non-current liabilities	3,350	2,519
Total liabilities	25,606	45,902
Net assets		
Shareholders' equity		
Share capital	5,878	5,878
Capital surplus	7,114	7,252
Retained earnings	204,870	213,527
Treasury shares	(19,738)	(21,653)
Total shareholders' equity	198,125	205,005
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,370	10,079
Deferred gains or losses on hedges	3	(7)
Foreign currency translation adjustment	11,788	15,976
Remeasurements of defined benefit plans	272	1,263
Total accumulated other comprehensive income	20,435	27,311
Non-controlling interests	120	136
Total net assets	218,682	232,454
Total liabilities and net assets	244,289	278,356

(2) Consolidated Statements of Income and Comprehensive Income

(Consolidated Statements of Income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	127,387	180,642
Cost of sales	80,750	114,367
Gross profit	46,636	66,275
Selling, general and administrative expenses	32,855	36,993
Operating profit	13,781	29,282
Non-operating income		
Interest income	696	719
Dividend income	535	511
Rental income	29	27
Foreign exchange gains	76	427
Gain on investments in investment partnerships	139	217
Miscellaneous income	143	152
Total non-operating income	1,621	2,056
Non-operating expenses		
Interest expenses	20	21
Commission expenses	10	12
Compensation for damage	8	6
Miscellaneous expenses	34	7
Total non-operating expenses	73	47
Ordinary profit	15,328	31,291
Extraordinary income		
Gain on disposal of non-current assets	31	17
Gain on sales of investment securities	2,079	3,227
Subsidy income	120	65
Total extraordinary income	2,230	3,310
Extraordinary losses		
Loss on disposal of non-current assets	127	243
Impairment losses	854	9,717
Other	304	—
Total extraordinary losses	1,287	9,960
Profit before income taxes	16,271	24,641
Income taxes - current	4,956	11,584
Income taxes - deferred	394	(2,699)
Total income taxes	5,351	8,885
Profit	10,920	15,756
Profit attributable to non-controlling interests	14	22
Profit attributable to owners of parent	10,906	15,733

(Consolidated Statements of Comprehensive Income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	10,920	15,756
Other comprehensive income		
Valuation difference on available-for-sale securities	(3,388)	1,708
Deferred gains or losses on hedges	5	(10)
Foreign currency translation adjustment	(254)	4,195
Remeasurements of defined benefit plans, net of tax	(806)	990
Total other comprehensive income	(4,444)	6,883
Comprehensive income	6,476	22,639
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,470	22,609
Comprehensive income attributable to non-controlling interests	5	30

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,878	7,109	201,332	(11,029)	203,291
Changes during period					
Dividends of surplus			(7,368)		(7,368)
Profit attributable to owners of parent			10,906		10,906
Purchase of treasury shares				(8,736)	(8,736)
Disposal of treasury shares		5		27	32
Net changes in items other than shareholders' equity					
Total changes during period	—	5	3,538	(8,708)	(5,165)
Balance at end of period	5,878	7,114	204,870	(19,738)	198,125

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	11,759	(1)	12,035	1,079	24,871	114	228,278
Changes during period							
Dividends of surplus							(7,368)
Profit attributable to owners of parent							10,906
Purchase of treasury shares							(8,736)
Disposal of treasury shares							32
Net changes in items other than shareholders' equity	(3,388)	5	(246)	(806)	(4,436)	5	(4,430)
Total changes during period	(3,388)	5	(246)	(806)	(4,436)	5	(9,595)
Balance at end of period	8,370	3	11,788	272	20,435	120	218,682

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,878	7,114	204,870	(19,738)	198,125
Changes during period					
Dividends of surplus			(7,075)		(7,075)
Profit attributable to owners of parent			15,733		15,733
Purchase of treasury shares				(2,374)	(2,374)
Disposal of treasury shares		137		459	596
Net changes in items other than shareholders' equity					
Total changes during period	—	137	8,657	(1,915)	6,879
Balance at end of period	5,878	7,252	213,527	(21,653)	205,005

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	8,370	3	11,788	272	20,435	120	218,682
Changes during period							
Dividends of surplus							(7,075)
Profit attributable to owners of parent							15,733
Purchase of treasury shares							(2,374)
Disposal of treasury shares							596
Net changes in items other than shareholders' equity	1,708	(10)	4,187	990	6,876	15	6,892
Total changes during period	1,708	(10)	4,187	990	6,876	15	13,772
Balance at end of period	10,079	(7)	15,976	1,263	27,311	136	232,454

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	16,271	24,641
Depreciation	9,073	9,508
Impairment losses	854	9,717
Amortization of goodwill	1,218	951
Increase (decrease) in provision for product warranties	9	205
Increase (decrease) in provision for share awards	—	256
Increase or decrease in retirement benefit asset and liability	(1,638)	(565)
Interest and dividend income	(1,231)	(1,230)
Interest expenses	20	21
Loss (gain) on disposal of non-current assets	96	225
Loss (gain) on sales of investment securities	(2,079)	(3,227)
Loss (gain) on investments in investment partnerships	(139)	(217)
Decrease (increase) in trade receivables	(2,506)	(29,127)
Decrease (increase) in inventories	3,905	(9,532)
Increase (decrease) in trade payables	1,688	5,962
Other, net	(1,754)	5,035
Subtotal	23,789	12,624
Interest and dividends received	1,233	1,233
Interest paid	(20)	(21)
Income taxes paid	(1,588)	(4,654)
Net cash provided by (used in) operating activities	23,413	9,181
Cash flows from investing activities		
Proceeds from redemption of securities	2,100	1,000
Purchase of property, plant and equipment and intangible assets	(14,525)	(11,612)
Proceeds from sale of property, plant and equipment and intangible assets	40	39
Purchase of investment securities	(1,953)	(171)
Proceeds from sale of investment securities	3,210	4,937
Payments into time deposits	(94)	(1,088)
Proceeds from withdrawal of time deposits	—	40
Purchase of long-term prepaid expenses	(182)	(106)
Other, net	(13)	(9)
Net cash provided by (used in) investing activities	(11,418)	(6,971)
Cash flows from financing activities		
Dividends paid	(7,352)	(7,085)
Purchase of treasury shares	(8,736)	(2,374)
Proceeds from sale of treasury shares	—	531
Other, net	(107)	(110)
Net cash provided by (used in) financing activities	(16,195)	(9,038)
Effect of exchange rate change on cash and cash equivalents	(260)	1,982
Net increase (decrease) in cash and cash equivalents	(4,461)	(4,846)
Cash and cash equivalents at beginning of period	62,466	58,005
Cash and cash equivalents at end of period	58,005	53,159

(5) Notes to Consolidated Financial Statements

(Notes to assumption of going concern)

Not applicable

(Notes to changes in presentation methods)

(Consolidated Statements of Income)

“Donations” presented separately under “Non-operating expenses” for the previous fiscal year, has been included in “Miscellaneous expenses” from the fiscal year ended March 31, 2026 because the amount has become immaterial. The consolidated financial statements for the previous fiscal year have been reclassified in order to reflect this change in presentation method.

As a result, ¥30 million presented in “Donations” under “Non-operating expenses” in the consolidated statement of income for the previous fiscal year, has been reclassified into “Miscellaneous expenses.”

“Loss on valuation of investment securities” presented separately under “Extraordinary losses” for the previous fiscal year, has been included in “Other” from the fiscal year ended March 31, 2026 because the amount has become immaterial. The consolidated financial statements for the previous fiscal year have been reclassified in order to reflect this change in presentation method.

As a result, ¥304 million presented in “Loss on valuation of investment securities” under “Extraordinary losses” in the consolidated statement of income for the previous fiscal year, has been reclassified into “Other.”

(Consolidated Statements of Cash Flows)

“Loss (gain) on valuation of investment securities” presented separately under “Cash flows from operating activities” for the previous fiscal year, has been included in “Other, net” from the fiscal year ended March 31, 2026 because the amount has become immaterial. The consolidated financial statements for the previous fiscal year have been reclassified in order to reflect this change in presentation method.

As a result, ¥304 million presented in “Loss (gain) on valuation of investment securities” under “Cash flows from operating activities” in the consolidated statement of income for the previous fiscal year, has been reclassified into “Other, net.”

(Notes to segment information, etc.)

1. Outline of reportable segments

Of the units that comprise the Group, financial information is available for each segment and is subject to periodic reviews by the Company’s Board of Directors for determination of the allocation of management resources and for evaluation of operating performance.

The Group operates separate divisions based on the type of product and service provided, and each of the divisions plans comprehensive domestic and international strategies for its products and services and is engaged in developing its respective business activities.

Thus, the Group has two reportable segments based on the two main types of products and services offered: Robotic Solutions and Machine Tools business.

In the Robotic Solutions business, we mainly produce robotic mounters. In the Machine Tools business, we mainly produce machine tools.

2. Methods for calculating the value of net sales, profit or loss, assets, liabilities, and other items by reportable segment

The accounting method for the reported business segments is the same as those for preparation of consolidated financial statements.

Income in reportable segments is based on operating profit.

Inter-segment sales or transfers are based on current market prices.

3. Information on the amounts of net sales, profit or loss, assets, liabilities, and other items by reportable segment
Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segments			Others (Note)	Total
	Robotic Solutions	Machine Tools	Subtotal		
Net sales					
Sales to external customers	114,157	11,093	125,251	2,136	127,387
Inter-segment sales or transfers	57	—	57	156	213
Total	114,214	11,093	125,308	2,293	127,601
Segment income (loss)	16,349	740	17,089	(109)	16,979
Segment assets	168,006	18,693	186,699	2,414	189,113
Other items					
Depreciation	8,337	535	8,872	87	8,960
Increase in property, plant and equipment and intangible assets	13,839	411	14,250	65	14,316

Note: "Others" include business activities that do not fit into the main two reportable segments. This includes the manufacture of control equipment and electronic equipment, and image processing development.

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segments			Others (Note)	Total
	Robotic Solutions	Machine Tools	Subtotal		
Net sales					
Sales to external customers	168,737	9,705	178,442	2,199	180,642
Inter-segment sales or transfers	80	—	80	313	394
Total	168,818	9,705	178,523	2,513	181,037
Segment income (loss)	33,623	(107)	33,515	85	33,601
Segment assets	200,872	15,721	216,594	2,481	219,075
Other items					
Depreciation	8,825	463	9,289	74	9,364
Increase in property, plant and equipment and intangible assets	9,940	299	10,240	72	10,312

Note: "Others" include business activities that do not fit into the main two reportable segments. This includes the manufacture of control equipment and electronic equipment, and image processing development.

4. Difference between the aggregate amount of a reportable segment and the amount posted in the consolidated financial statements and major descriptions of such difference (difference adjustments and related matters)

(Millions of yen)

Income	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segments total	17,089	33,515
Gains (Losses) in Others	(109)	85
Inter-segment transaction eliminations	9	9
Corporate expenses (Note)	(3,208)	(4,328)
Operating profit in the consolidated financial statements	13,781	29,282

Note: Corporate expenses mainly consist of general and administrative expenses and research and development expenses not attributable to the reportable segments.

(Millions of yen)

Income	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segments total	186,699	216,594
Assets in Others	2,414	2,481
Inter-segment transaction eliminations	(30)	(84)
Corporate assets (Note)	55,205	59,365
Total assets in the consolidated financial statements	244,289	278,356

Note: Corporate assets mainly consist of surplus funds (cash and deposits), long-term investments (investment securities), assets related to Technological Research and Administration Divisions and other assets, which are not attributable to the reportable segments.

(Millions of yen)

Other items	Reportable segments total		Others		Adjustments (Note)		Consolidated financial statement amounts	
	Fiscal 2025	Fiscal 2026	Fiscal 2025	Fiscal 2026	Fiscal 2025	Fiscal 2026	Fiscal 2025	Fiscal 2026
Depreciation	8,872	9,289	87	74	113	144	9,073	9,508
Increase in property, plant and equipment and intangible assets	14,250	10,240	65	72	485	1,265	14,801	11,577

Note: Adjustments are attributable to items related to Technological Research and Administration Divisions.

(Notes to per share information)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share (Yen)	2,461.37	2,642.59
Profit per share (Yen)	119.64	178.79

Note: 1. Diluted profit per share is not stated since the Company does not have residual securities.

2. The basis for calculation of the profit per share and diluted profit per share is as follows.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit per share		
Profit attributable to owners of parent (Millions of yen)	10,906	15,733
Profit not attributable to common shareholders (Millions of yen)	—	—
Profit attributable to owners of parent attributable to common stock (Millions of yen)	10,906	15,733
Average number of shares during the period (Shares)	91,158,931	87,997,810

(Notes to important subsequent events)

Not applicable

4. Others

(1) Orders and Sales

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Name of segment	Orders (Millions of yen)	Ratio (%)	Net sales (Millions of yen)	Ratio (%)	Order backlogs (Millions of yen)	Ratio (%)
Robotic Solutions	112,868	91.1	114,157	89.6	33,246	86.7
Machine Tools	8,900	7.2	11,093	8.7	4,825	12.6
Reportable segments subtotal	121,768	98.3	125,251	98.3	38,072	99.3
Others	2,120	1.7	2,136	1.7	273	0.7
Total	123,888	100.0	127,387	100.0	38,346	100.0

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

Name of segment	Orders (Millions of yen)	Ratio (%)	Net sales (Millions of yen)	Ratio (%)	Order backlogs (Millions of yen)	Ratio (%)
Robotic Solutions	197,151	95.0	168,737	93.4	61,660	94.7
Machine Tools	8,023	3.9	9,705	5.4	3,143	4.8
Reportable segments subtotal	205,174	98.9	178,442	98.8	64,804	99.5
Others	2,255	1.1	2,199	1.2	329	0.5
Total	207,429	100.0	180,642	100.0	65,133	100.0

(2) Information on Disaggregation of Revenue from Contracts with Customers

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Japan	China	Thailand	Rest of Asia	North America	Europe	Other	Total
Robotic Solutions	8,168	38,366	2,428	30,637	16,679	14,718	3,158	114,157
Machine Tools	3,170	610	140	411	5,958	785	16	11,093
Reportable segments subtotal	11,338	38,976	2,569	31,049	22,637	15,504	3,174	125,251
Other	2,127	2	—	6	—	—	—	2,136
Total	13,465	38,979	2,569	31,055	22,637	15,504	3,174	127,387
Ratio (%)	10.6	30.6	2.0	24.4	17.7	12.2	2.5	100.0

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Japan	China	Thailand	Rest of Asia	North America	Europe	Other	Total
Robotic Solutions	10,619	48,263	24,164	52,632	17,569	11,622	3,864	168,737
Machine Tools	3,869	1,183	114	269	3,972	270	24	9,705
Reportable segments subtotal	14,489	49,447	24,279	52,902	21,542	11,893	3,889	178,442
Other	2,181	9	—	8	—	—	—	2,199
Total	16,671	49,456	24,279	52,910	21,542	11,893	3,889	180,642
Ratio (%)	9.2	27.4	13.4	29.3	11.9	6.6	2.2	100.0

Note: Net sales are based on the locations of customers and classified by country or region.